

HALCYON METALWORKS KFT.

13-WEEK ROLLING CASH FLOW FORECAST

13 weeks commencing Monday 27 July 2026 | direct method | EUR '000
Illustrative portfolio sample - fictional company and fictional data

Prepared by
Role

Tarlan Charkasov, ACCA
FP&A and financial controlling

Forecast date
Basis

24 July 2026
Direct method, weekly buckets

THE ENGAGEMENT IN ONE PARAGRAPH

Halcyon Metalworks is a Tier-2 precision machining business in Gyor supplying aluminium and steel components to German and Austrian OEMs. Revenue runs at EUR 34.8m a year on 90-day OEM terms, the revolving credit facility is 86% drawn, and a new machining centre is being paid for in stages. The board asked for a weekly view of liquidity through to the end of October, an answer on whether the minimum liquidity covenant holds, and a costed list of the actions available if it does not. This pack is that answer: eight tabs, one roll-forward date, and every number traceable to a dated invoice or payment line.

CONTENTS			
Tab		What it does	
Summary		Executive page: six liquidity metrics, the cash profile against the covenant floor, findings, actions and risks.	
Weekly Cash Flow		The forecast itself. 13 weekly columns, direct method, RCF sweep, covenant test and headroom by week.	
Receipts Build		Customer master and behaviour, the open sales invoice register, forward invoicing plan, scrap and the VAT reclaim schedule.	
Payments Build		Supplier master, open supplier invoice register, forward purchase plan and the fixed, statutory and capital calendar.	
Scenarios		Three scenarios, the mitigation package, a live sensitivity engine on collection delay and a recorded run log.	
Assumptions		Every input in one place with its source, plus the control panel: roll-forward date, scenario selector and mitigation toggle.	
Checks		Sixteen integrity checks. The pack is not issued until all sixteen read OK.	

HOW TO DRIVE IT	
Roll the forecast forward	Change one cell - the week 1 commencing date on the Assumptions tab. Every schedule re-slices to the new 13 weeks.
Refresh the registers	Paste the current open sales and supplier invoice extracts over the two registers. Dates and amounts are the only inputs needed.
Run a scenario	Set the scenario selector to 1, 2 or 3 on the Assumptions tab.
Test the mitigations	Set the mitigation toggle to 1. Capex is deferred, eligible supplier terms extend and the assigned invoices are factored.
Check before issuing	Open the Checks tab. Sixteen OKs, or find out why not.

CONVENTIONS	
Blue figures	Inputs. These are the only cells intended to be typed over.
Green figures	Links to another tab.
Black figures	Calculated on the tab you are looking at.
Yellow highlight	The control panel: roll-forward date, scenario selector, mitigation toggle.
Signs	Receipts positive, payments negative on the grid. Payments are held positive on the build tabs and negated once, on the grid.
Units	EUR thousands throughout, one decimal place on the build tabs and whole thousands on the grid.

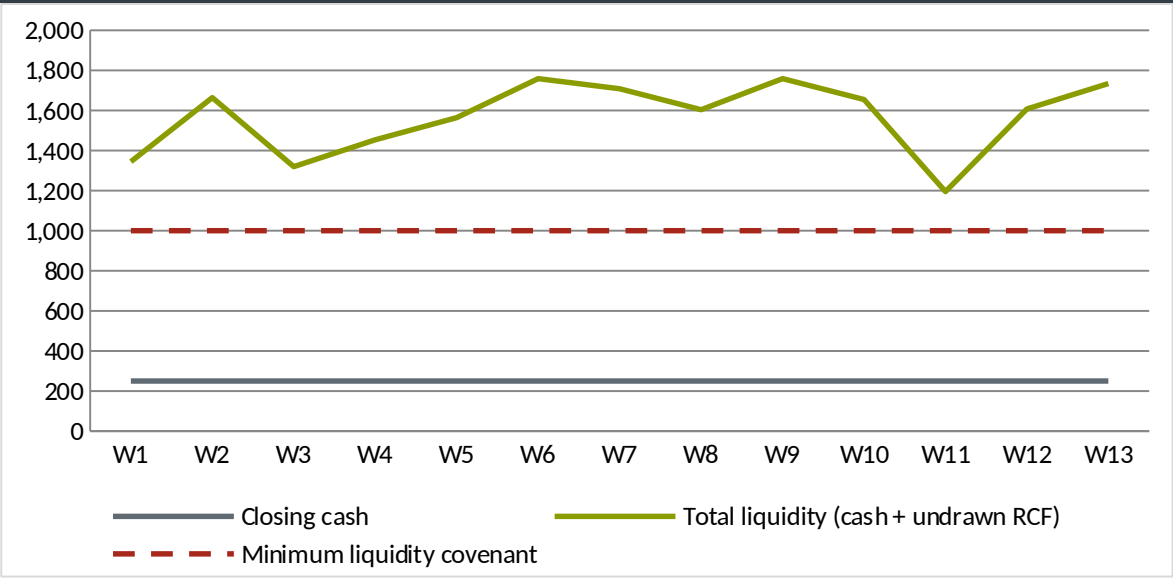
DISCLAIMER. This file is a work sample. Halcyon Metalworks Kft. is a fictional company; the customers, suppliers, balances, invoices and covenant terms are invented to demonstrate structure, controls and commercial reasoning. No client data, confidential or otherwise, appears anywhere in this workbook. Prepared by Tarlan Charkasov, ACCA.

HALCYON METALWORKS KFT. - 13-WEEK CASH FLOW FORECAST

Executive summary | EUR '000 | weeks commencing 27-Jul-26 to 25-Oct-26 | scenario: Base | mitigation package: not applied

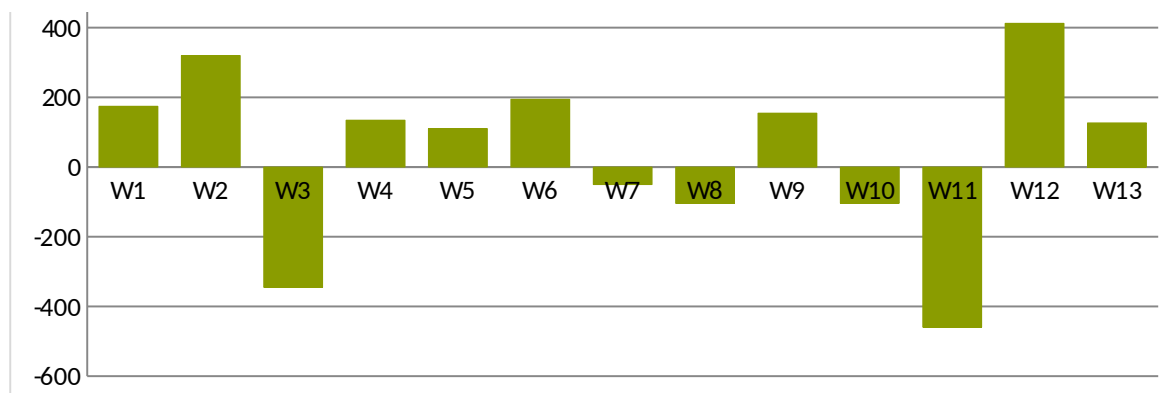
TOTAL LIQUIDITY, WEEK 13 1,734 Opening position 1,170k	MINIMUM TOTAL LIQUIDITY 1,195 Week 11, w/c 05-Oct	HEADROOM OVER COVENANT AT THE TROUGH 195 Covenant floor 1,000k, tested weekly
PEAK RCF DRAWN 3,055 On a limit of 4,000k - 76% utilised in the window	NET CASH FLOW, 13 WEEKS 564 Receipts 9,221k less payments 8,657k	COLLECTION SLIPPAGE THE COVENANT ABSORBS 3.3 days At the trough each day of slippage costs 59k - measured on the sensitivity engine, not on an average

LIQUIDITY PROFILE - CLOSING CASH, TOTAL LIQUIDITY AND THE COVENANT FLOOR



WEEKLY NET CASH FLOW BEFORE FINANCING





WHAT THE FORECAST SAYS

1. The window is cash generative overall - net 564k over 13 weeks - but the profile is the point. Liquidity bottoms at 1,195k in week 11 (w/c 05-Oct), leaving 195k over the covenant floor.
2. The August shutdown is not a September problem, it is an October one. Output falls to 20% in weeks 3 and 4 - some 1,071k of revenue never invoiced - and on a weighted collection cycle of 73 days that gap reaches the bank account in weeks 10 to 13. The offset is that the same shutdown cuts material payments in weeks 10 and 11 to 223k against a normal 309k a week. Without that 395k of relief the covenant would already be through the floor.
3. Weeks 11 to 13 carry 2,641k of payments in three waves: capex milestone 2 and the insurance renewal in week 11 (1,103k), the October payroll cycle in week 12 (533k) and the Q3 tax advances in week 13 (183k). Week 11 is the one with no matching receipt, and week 12 only looks comfortable because the withheld invoices are released into it.
4. Headroom is thinner than it reads. The sensitivity engine puts the cost of collection slippage at 59k a day at the trough, so the covenant absorbs about 3.3 days of it. Five days puts the company through the floor, and in the fifteen-day case the binding week moves forward to W3 - there is no real slack anywhere in the quarter.
5. The mitigation package is worth 2,040k of timing and costs one factoring fee. In the downside run recorded on 24-Jul-26 it is the difference between a breach of 861k and headroom of 66k, so in that world it is not optional. Two of the three actions have to be started by mid-September to land in the trough: the decision point is now, not in October.

ACTIONS

Action						Owner			Effect EUR '000		By		Status	
Confirm revised acceptance date for the machining centre with the vendor						Operations director			775		14-Aug-26		In progress	

Submit the invoice schedule to the factoring facility	CFO	593	18-Sep-26	Quote received
Agree 60 to 75 day terms with Alumtec and Rheinstahl	Procurement lead	672	11-Sep-26	Not started
Close quality claim QN-2026-118 and release the withheld invoices	Quality manager	689	09-Oct-26	8D at step 5
Pre-agree an RCF increase of 500k as insurance against the downside case	CFO	500	25-Sep-26	Bank informally sounder
Re-forecast weekly every Friday and re-cut the register extracts	Financial controller		Weekly	Standing

RISKS TO THE FORECAST

VAT refund timing	A NAV review of any single period pushes that month's refund out by 30 to 45 days. The August period refund is due in week 13 and is the one exposed.	(160)
Quality claim release	If the 8D closure slips a month the withheld invoices leave the window altogether.	(689)
Collection discipline	Five days of slippage across the trade book breaches the covenant and fifteen days exhausts the facility altogether. The figure shown is what ten days costs, taken straight off the sensitivity engine.	(795)

Illustrative sample built on fictional data for portfolio purposes. Halcyon Metalworks Kft. is not a real company and no client information is used anywhere in this file.

HALCYON METALWORKS KFT. - 13-WEEK ROLLING CASH FLOW FORECAST

Direct method | EUR '000 | 13 weeks commencing 27-Jul-26 | scenario: Base | mitigation package: not applied

Week	W1	W2	W3	W4	W5	W6	W7	W8	W9	W10	W11	W12	W13	13 weeks
Week commencing	27-Jul	03-Aug	10-Aug	17-Aug	24-Aug	31-Aug	07-Sep	14-Sep	21-Sep	28-Sep	05-Oct	12-Oct	19-Oct	27-Jul
Week ending	02-Aug	09-Aug	16-Aug	23-Aug	30-Aug	06-Sep	13-Sep	20-Sep	27-Sep	04-Oct	11-Oct	18-Oct	25-Oct	25-Oct
Month	Aug-26	Aug-26	Aug-26	Aug-26	Aug-26	Sep-26	Sep-26	Sep-26	Sep-26	Oct-26	Oct-26	Oct-26	Oct-26	Total / close
Opening cash	620	250	250	250	250	250	250	250	250	250	250	250	250	620
RECEIPTS														
Collections - automotive Tier-1 OEM	448	462	435	471	444	457	430	230	223	216	460	1,139	385	5,800
Collections - industrial OEM	194	200	188	204	192	197	189	160	159	142	154	193	126	2,298
Collections - aftermarket & distribution	61	28	54	28	27	27	27	27	5	5	23	28	29	370
Scrap, tooling & NRE receipts	-	-	7	8	2	2	6	8	188	8	8	8	8	252
VAT refund (net reclaim position)	-	-	-	169	-	-	-	172	-	-	-	-	160	502
Invoice factoring - advance received	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total receipts	703	689	685	880	664	683	653	597	575	372	644	1,368	709	9,221
PAYMENTS														
Raw material & purchased parts	(309)	(312)	(305)	(317)	(306)	(308)	(302)	(308)	(313)	(111)	(112)	(222)	(271)	(3,496)
Subcontract & surface treatment	(80)	-	(82)	-	(79)	(40)	(41)	(8)	(8)	(34)	(42)	(44)	(44)	(503)
Consumables, tooling & maintenance	(74)	-	(75)	-	(72)	(37)	(38)	(7)	(7)	(31)	(39)	(41)	(41)	(461)
Energy (electricity & gas)	-	-	-	(93)	-	-	-	(51)	-	-	-	(98)	-	(242)
Logistics & freight	(34)	-	(34)	-	(33)	(17)	(17)	(3)	(3)	(14)	(18)	(18)	(18)	(209)
Payroll - net wages	-	-	(305)	-	-	-	(305)	-	-	-	-	(305)	-	(915)
Payroll taxes & social contributions	-	-	(228)	-	-	-	-	(228)	-	-	-	(228)	-	(684)
Corporate income tax, HIPA & innovation contribution	-	-	-	-	-	-	-	(96)	-	-	-	-	(183)	(279)
Property lease & facility costs	-	(58)	-	-	-	(58)	-	-	-	(58)	-	-	-	(174)
Other overheads (IT, insurance, professional)	-	-	-	-	(64)	-	-	-	(64)	-	(118)	-	-	(246)
Capex - machining centre & routine	-	-	-	(335)	-	-	-	-	(25)	-	(775)	-	(25)	(1,160)
Bank interest & charges	(32)	-	-	-	-	(29)	-	-	-	(28)	-	-	-	(89)
Term loan amortisation	-	-	-	-	-	-	-	-	-	(200)	-	-	-	(200)
Total payments	(529)	(370)	(1,030)	(745)	(554)	(489)	(703)	(702)	(421)	(476)	(1,103)	(955)	(582)	(8,657)
Net cash flow before financing	174	320	(345)	134	110	194	(50)	(104)	155	(104)	(460)	412	127	564
FINANCING, FACILITY HEADROOM AND COVENANT														
RCF drawdown / (repayment)	(544)	(320)	345	(134)	(110)	(194)	50	104	(155)	104	460	(412)	(127)	(934)
Net movement in cash	(370)	-	-	-	-	-	-	-	-	-	-	-	-	(370)
Closing cash	250	250	250	250	250	250	250	250	250	250	250	250	250	250
Target minimum operating cash	250	250	250	250	250	250	250	250	250	250	250	250	250	250
RCF facility limit	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
RCF drawn - opening	3,450	2,906	2,586	2,931	2,796	2,686	2,492	2,542	2,646	2,492	2,596	3,055	2,643	3,450
RCF drawn - closing	2,906	2,586	2,931	2,796	2,686	2,492	2,542	2,646	2,492	2,596	3,055	2,643	2,516	2,516
Undrawn RCF availability	1,094	1,414	1,069	1,204	1,314	1,508	1,458	1,354	1,508	1,404	945	1,357	1,484	1,484
Total liquidity (cash + undrawn RCF)	1,344	1,664	1,319	1,454	1,564	1,758	1,708	1,604	1,758	1,654	1,195	1,607	1,734	1,734
Minimum liquidity covenant	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Headroom vs covenant	344	664	319	454	564	758	708	604	758	654	195	607	734	734
Covenant status	pass	pass	pass	pass	pass	pass	pass	pass	pass	pass	pass	pass	pass	pass
Term loan - opening balance	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,200	2,200	2,200	2,200
Term loan - closing balance	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,200	2,200	2,200	2,200	2,200
Memo: cumulative net cash flow before financing	174	494	149	284	394	588	538	434	588	484	25	437	564	564

Payments are shown as negative. Every receipt and payment line is a SUMIFS over the dated schedules on the Receipts Build and Payments Build tabs - no number is typed into this grid. Bank interest is charged on opening RCF and term loan balances in the week containing month end, which keeps the model free of circular references. The RCF is swept automatically to the treasury floor on row 42.

Illustrative sample prepared on fictional data. Halcyon Metalworks Kft. does not exist and no client information is used.

RECEIPTS BUILD - COLLECTION SCHEDULES

Halcyon Metalworks Kft. | EUR '000 | columns N to Q are the interface into the weekly grid: every schedule feeds cash through the same four fields

1 CUSTOMER MASTER AND PAYMENT BEHAVIOUR																				
	Customer	Ctry	Cash flow line	Segment	Revenue share	Terms (days)	Days beyond terms	Effective days	Expected receipts in window	% of window receipts										Basis / commentary
1	Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	Automotive	34.0%	90 d	4 d	94 d	3,154	36.5%										Braking sub-assemblies. Terms 90 days end of month; pays on a monthly run, historically 4 days beyond terms. Transmission housings. Reliable payer, 2 days beyond terms over the last 12 months. Domestic Tier-1. Chronic 9-day slippage; escalated to their AP manager in June 2026. Hydraulic manifolds. Pays twice monthly, average 6 days beyond terms. Compressor components. 45-day terms agreed at 2026 price review. Short-terms account, settles close to due date. Small-ticket spares. Mixed payment discipline, 12 days beyond terms on average. <i>Weighted average effective collection cycle is the single most important number on this tab.</i>
2	Nordwerk Antriebstechnik GmbH	DE	Collections - automotive Tier-1 OEM	Automotive	21.0%	75 d	2 d	77 d	1,841	21.3%										
3	Vitesse Mobility Kft.	HU	Collections - automotive Tier-1 OEM	Automotive	12.0%	60 d	9 d	69 d	985	11.4%										
4	Kessler Industrieanlagen GmbH	AT	Collections - industrial OEM	Industrial	14.0%	60 d	6 d	66 d	1,150	13.3%										
5	Polmech Sp. z o.o.	PL	Collections - industrial OEM	Industrial	8.0%	45 d	3 d	48 d	607	7.0%										
6	Brenner Hydraulik GmbH	DE	Collections - industrial OEM	Industrial	7.0%	30 d	1 d	31 d	542	6.3%										
7	Aftermarket & distribution (various)	HU/RO	Collections - aftermarket & distribution	Aftermarket	4.0%	30 d	12 d	42 d	370	4.3%										
Total / weighted average					100.0%	69 d	4 d	73 d	8,648	100.0%										

2 WEEKLY TRADING PROFILE																				Note
	Week		Week commencing	Week ending	Output factor	Forecast revenue	Invoice date													
1	Week 1		27-Jul-26	02-Aug-26	100.0%	669.2	31-Jul-26													Normal output
2	Week 2		03-Aug-26	09-Aug-26	102.0%	682.6	###													Normal output
3	Week 3		10-Aug-26	16-Aug-26	20.0%	133.8	###													Plant shutdown - 20% output
4	Week 4		17-Aug-26	23-Aug-26	20.0%	133.8	###													Plant shutdown - 20% output
5	Week 5		24-Aug-26	30-Aug-26	85.0%	568.8	###													Restart ramp
6	Week 6		31-Aug-26	06-Sep-26	105.0%	702.7	###													Normal output
7	Week 7		07-Sep-26	13-Sep-26	110.0%	736.2	###													Peak - OEM call-offs
8	Week 8		14-Sep-26	20-Sep-26	110.0%	736.2	###													Peak - OEM call-offs
9	Week 9		21-Sep-26	27-Sep-26	108.0%	722.8	###													Normal output
10	Week 10		28-Sep-26	04-Oct-26	105.0%	702.7	02-Oct-26													Normal output
11	Week 11		05-Oct-26	11-Oct-26	105.0%	702.7	09-Oct-26													Normal output
12	Week 12		12-Oct-26	18-Oct-26	102.0%	682.6	16-Oct-26													Normal output
13	Week 13		19-Oct-26	25-Oct-26	100.0%	669.2	23-Oct-26													Normal output
13-week total					11.7	7,843														Output factors are the sales and operations plan agreed on 17-Jul-26. Invoices are raised on the Friday of the shipping week.

3 OPEN SALES INVOICE REGISTER AT 24-JUL-26																				Note
	Customer	Ctry	Cash flow line	Invoice	Invoice date	Amount	Terms	Due date	Beh. days	Status	Plan / release date	Factor	Expected receipt	Receipt amount	Cash flow line (mapped)	Shift group				
	Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	HM-4101	24-Apr-26	227.5	90 d	23-Jul-26	4 d	Current		N	27-Jul-26	227.5	Collections - automotive Tier-1 OEM	Fixed	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index			
	Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	HM-4102	01-May-26	234.4	90 d	30-Jul-26	4 d	Current		N	03-Aug-26	234.4	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index			
	Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	HM-4103	08-May-26	220.7	90 d	06-Aug-26	4 d	Current		N	10-Aug-26	220.7	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 97% weekly index x customer share			
	Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	HM-4104	15-May-26	238.9	90 d	13-Aug-26	4 d	Current		N	17-Aug-26	238.9	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index			
	Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	HM-4105	22-May-26	225.3	90 d	20-Aug-26	4 d	Current		N	24-Aug-26	225.3	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 99% weekly index x customer share			
	Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	HM-4106	29-May-26	232.1	90 d	27-Aug-26	4 d	Current		N	31-Aug-26	232.1	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index			
	Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	HM-4107	05-Jun-26	218.4	90 d	03-Sep-26	4 d	Current		N	07-Sep-26	218.4	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 90% weekly index x customer share			
	Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	HM-4108	12-Jun-26	236.6	90 d	10-Sep-26	4 d	On hold - 80 claim	16-Oct-26	N	16-Oct-26	236.6	Collections - automotive Tier-1 OEM	Fixed	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index x customer share. Quality claim QN-2026-118 (surface porosity, 0.8%)			
	Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	HM-4109	19-Jun-26	229.8	90 d	17-Sep-26	4 d	On hold - 80 claim	16-Oct-26	N	16-Oct-26	229.8	Collections - automotive Tier-1 OEM	Fixed	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index x customer share. Quality claim QN-2026-118 (surface porosity, 0.8%)			
	Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	HM-4110	26-Jun-26	223.0	90 d	24-Sep-26	4 d	On hold - 80 claim	16-Oct-26	N	16-Oct-26	223.0	Collections - automotive Tier-1 OEM	Fixed	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index x customer share. Quality claim QN-2026-118 (surface porosity, 0.8%)			
	Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	HM-4111	03-Jul-26	234.4	90 d	01-Oct-26	4 d	Current		N	05-Oct-26	234.4	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index			
	Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	HM-4112	10-Jul-26	227.5	90 d	08-Oct-26	4 d	Current		N	12-Oct-26	227.5	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index			
	Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	HM-4113	17-Jul-26	225.3	90 d	15-Oct-26	4 d	Current		N	19-Oct-26	225.3	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 99% weekly index x customer share			
	Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	HM-4114	24-Jul-26	232.1	90 d	22-Oct-26	4 d	Current		N	26-Oct-26	232.1	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index			
	Nordwerk Antriebstechnik GmbH	DE	Collections - automotive Tier-1 OEM	HM-4115	15-May-26	140.5	75 d	29-Jul-26	2 d	Current		N	31-Jul-26	140.5	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index			
	Nordwerk Antriebstechnik GmbH	DE	Collections - automotive Tier-1 OEM	HM-4116	22-May-26	144.8	75 d	05-Aug-26	2 d	Current		N	07-Aug-26	144.8	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 103% weekly index			
	Nordwerk Antriebstechnik GmbH	DE	Collections - automotive Tier-1 OEM	HM-4117	29-May-26	136.3	75 d	12-Aug-26	2 d	Current		N	14-Aug-26	136.3	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 91% weekly index x customer share			
	Nordwerk Antriebstechnik GmbH	DE	Collections - automotive Tier-1 OEM	HM-4118	05-Jun-26	147.6	75 d	19-Aug-26	2 d	Current		N	21-Aug-26	147.6	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index			
	Nordwerk Antriebstechnik GmbH	DE	Collections - automotive Tier-1 OEM	HM-4119	12-Jun-26	139.1	75 d	26-Aug-26	2 d	Current		N	28-Aug-26	139.1	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 99% weekly index x customer share			
	Nordwerk Antriebstechnik GmbH	DE	Collections - automotive Tier-1 OEM	HM-4120	19-Jun-26	143.3	75 d	02-Sep-26	2 d	Current		N	04-Sep-26	143.3	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index			
	Nordwerk Antriebstechnik GmbH	DE	Collections - automotive Tier-1 OEM	HM-4121	26-Jun-26	134.9	75 d	09-Sep-26	2 d	Current		N	11-Sep-26	134.9	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 96% weekly index x customer share			
	Nordwerk Antriebstechnik GmbH	DE	Collections - automotive Tier-1 OEM	HM-4122	03-Jul-26	146.2	75 d	16-Sep-26	2 d	Current		N	18-Sep-26	146.2	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 104% weekly index			
	Nordwerk Antriebstechnik GmbH	DE	Collections - automotive Tier-1 OEM	HM-4123	10-Jul-26	141.9	75 d	23-Sep-26	2 d	Current		N	25-Sep-26	141.9	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 101% weekly index			
	Nordwerk Antriebstechnik GmbH	DE	Collections - automotive Tier-1 OEM	HM-4124	17-Jul-26	137.7	75 d	30-Sep-26	2 d	Current		N	02-Oct-26	137.7	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 98% weekly index x customer share			
	Nordwerk Antriebstechnik GmbH	DE	Collections - automotive Tier-1 OEM	HM-4125	24-Jul-26	144.8	75 d	07-Oct-26	2 d	Current		N	09-Oct-26	144.8	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index			
	Vitesse Mobility Kft.	HU	Collections - automotive Tier-1 OEM	HM-4126	22-May-26	80.3	60 d	21-Jul-26	9 d	Current		N	30-Jul-26	80.3	Collections - automotive Tier-1 OEM	Fixed	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index			
	Vitesse Mobility Kft.	HU	Collections - automotive Tier-1 OEM	HM-4127	29-May-26	82.7	60 d	28-Jul-26	9 d	Current		N	06-Aug-26	82.7	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 103% weekly index			
	Vitesse Mobility Kft.	HU	Collections - automotive Tier-1 OEM	HM-4128	05-Jun-26	77.9	60 d	04-Aug-26	9 d	Current		N	13-Aug-26	77.9	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 91% weekly index x customer share			
	Vitesse Mobility Kft.	HU	Collections - automotive Tier-1 OEM	HM-4129	12-Jun-26	84.3	60 d	11-Aug-26	9 d	Current		N	20-Aug-26	84.3	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 105% weekly index			
	Vitesse Mobility Kft.	HU	Collections - automotive Tier-1 OEM	HM-4130	19-Jun-26	79.5	60 d	18-Aug-26	9 d	Current		N	27-Aug-26	79.5	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 99% weekly index			
	Vitesse Mobility Kft.	HU	Collections - automotive Tier-1 OEM	HM-4131	26-Jun-26	81.9	60 d	25-Aug-26	9 d	Current		N	03-Sep-26	81.9	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 102% weekly index			
	Vitesse Mobility Kft.	HU	Collections - automotive Tier-1 OEM	HM-4132	03-Jul-26	77.1	60 d	01-Sep-26	9 d	Current		N	10-Sep-26	77.1	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 96% weekly index			
	Vitesse Mobility Kft.	HU	Collections - automotive Tier-1 OEM	HM-4133	10-Jul-26	83.5	60 d	08-Sep-26	9 d	Current		N	17-Sep-26	83.5	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 104% weekly index			
	Vitesse Mobility Kft.	HU	Collections - automotive Tier-1 OEM	HM-4134	17-Jul-26	81.1	60 d	15-Sep-26	9 d	Current		N	24-Sep-26	81.1	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 101% weekly index			
	Vitesse Mobility Kft.	HU	Collections - automotive Tier-1 OEM	HM-4135	24-Jul-26	78.7	60 d	22-Sep-26	9 d	Current		N	01-Oct-26	78.7	Collections - automotive Tier-1 OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 98% weekly index x customer share			
	Kessler Industrieanlagen GmbH	AT	Collections - industrial OEM	HM-4136	22-May-26	93.7	60 d	21-Jul-26	6 d	Current		N	27-Jul-26	93.7	Collections - industrial OEM	Fixed	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index			
	Kessler Industrieanlagen GmbH	AT	Collections - industrial OEM	HM-4137	29-May-26	96.5	60 d	28-Jul-26	6 d	Current		N	03-Aug-26	96.5	Collections - industrial OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 103% weekly index			
	Kessler Industrieanlagen GmbH	AT	Collections - industrial OEM	HM-4138	05-Jun-26	90.9	60 d	04-Aug-26	6 d	Current		N	10-Aug-26	90.9	Collections - industrial OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 91% weekly index x customer share			
	Kessler Industrieanlagen GmbH	AT	Collections - industrial OEM	HM-4139	12-Jun-26	98.4	60 d	11-Aug-26	6 d	Current		N	17-Aug-26	98.4	Collections - industrial OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index			
	Kessler Industrieanlagen GmbH	AT	Collections - industrial OEM	HM-4140	19-Jun-26	92.8	60 d	18-Aug-26	6 d	Current		N	24-Aug-26	92.8	Collections - industrial OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 102% weekly index			
	Kessler Industrieanlagen GmbH	AT	Collections - industrial OEM	HM-4141	26-Jun-26	95.6	60 d	25-Aug-26	6 d	Current		N	31-Aug-26	95.6	Collections - industrial OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 96% weekly index			
	Kessler Industrieanlagen GmbH	AT	Collections - industrial OEM	HM-4142	03-Jul-26	89.9	60 d	01-Sep-26	6 d	Current		N	07-Sep-26	89.9	Collections - industrial OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 104% weekly index			
	Kessler Industrieanlagen GmbH	AT	Collections - industrial OEM	HM-4143	10-Jul-26	97.4	60 d	08-Sep-26	6 d	Current		N	14-Sep-26	97.4	Collections - industrial OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 98% weekly index			
	Kessler Industrieanlagen GmbH	AT	Collections - industrial OEM	HM-4144	17-Jul-26	94.6	60 d	15-Sep-26	6 d	Current		N	21-Sep-26	94.6	Collections - industrial OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 101% weekly index x customer share			

RECEIPTS BUILD - COLLECTION SCHEDULES

Halcyon Metalworks Kft. | EUR '000 | columns N to Q are the interface into the weekly grid: every schedule feeds cash through the same four fields

Kessler Industrieanlagen GmbH	AT	Collections - industrial OEM	HM-4145	24-Jul-26	91.8	60 d	22-Sep-26	6 d	Current		N	28-Sep-26	91.8	Collections - industrial OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 98% weekly index x 100% weekly index
Polmech Sp. z o.o.	PL	Collections - industrial OEM	HM-4146	12-Jun-26	53.5	45 d	27-Jul-26	3 d	Current		N	30-Jul-26	53.5	Collections - industrial OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index
Polmech Sp. z o.o.	PL	Collections - industrial OEM	HM-4147	19-Jun-26	55.1	45 d	03-Aug-26	3 d	Current		N	06-Aug-26	55.1	Collections - industrial OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index
Polmech Sp. z o.o.	PL	Collections - industrial OEM	HM-4148	26-Jun-26	51.9	45 d	10-Aug-26	3 d	Current		N	13-Aug-26	51.9	Collections - industrial OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 97% weekly index x 100% weekly index
Polmech Sp. z o.o.	PL	Collections - industrial OEM	HM-4149	03-Jul-26	56.2	45 d	17-Aug-26	3 d	Current		N	20-Aug-26	56.2	Collections - industrial OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index
Polmech Sp. z o.o.	PL	Collections - industrial OEM	HM-4150	10-Jul-26	53.0	45 d	24-Aug-26	3 d	Current		N	27-Aug-26	53.0	Collections - industrial OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 98% weekly index x 100% weekly index
Polmech Sp. z o.o.	PL	Collections - industrial OEM	HM-4151	17-Jul-26	54.6	45 d	31-Aug-26	3 d	Current		N	03-Sep-26	54.6	Collections - industrial OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index
Polmech Sp. z o.o.	PL	Collections - industrial OEM	HM-4152	24-Jul-26	51.4	45 d	07-Sep-26	3 d	Current		N	10-Sep-26	51.4	Collections - industrial OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 98% weekly index x 100% weekly index
Brenner Hydraulik GmbH	DE	Collections - industrial OEM	HM-4153	26-Jun-26	46.8	30 d	26-Jul-26	1 d	Current		N	27-Jul-26	46.8	Collections - industrial OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index
Brenner Hydraulik GmbH	DE	Collections - industrial OEM	HM-4154	03-Jul-26	48.3	30 d	02-Aug-26	1 d	Current		N	03-Aug-26	48.3	Collections - industrial OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index
Brenner Hydraulik GmbH	DE	Collections - industrial OEM	HM-4155	10-Jul-26	45.4	30 d	09-Aug-26	1 d	Current		N	10-Aug-26	45.4	Collections - industrial OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 97% weekly index x 100% weekly index
Brenner Hydraulik GmbH	DE	Collections - industrial OEM	HM-4156	17-Jul-26	49.2	30 d	16-Aug-26	1 d	Current		N	17-Aug-26	49.2	Collections - industrial OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 98% weekly index x 100% weekly index
Brenner Hydraulik GmbH	DE	Collections - industrial OEM	HM-4157	24-Jul-26	46.4	30 d	23-Aug-26	1 d	Current		N	24-Aug-26	46.4	Collections - industrial OEM	Trade	Weekly shipment invoice. Amount = base weekly revenue x 99% weekly index x 100% weekly index
Aftermarket & distribution (various)	HU/RO	Collections - aftermarket & distribution	HM-4158	19-Jun-26	26.8	30 d	19-Jul-26	12 d	Current		N	31-Jul-26	26.8	Collections - aftermarket & distribution	Fixed	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index
Aftermarket & distribution (various)	HU/RO	Collections - aftermarket & distribution	HM-4159	26-Jun-26	27.6	30 d	26-Jul-26	12 d	Current		N	07-Aug-26	27.6	Collections - aftermarket & distribution	Trade	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index
Aftermarket & distribution (various)	HU/RO	Collections - aftermarket & distribution	HM-4160	03-Jul-26	26.0	30 d	02-Aug-26	12 d	Current		N	14-Aug-26	26.0	Collections - aftermarket & distribution	Trade	Weekly shipment invoice. Amount = base weekly revenue x 97% weekly index x 100% weekly index
Aftermarket & distribution (various)	HU/RO	Collections - aftermarket & distribution	HM-4161	10-Jul-26	28.1	30 d	09-Aug-26	12 d	Current		N	21-Aug-26	28.1	Collections - aftermarket & distribution	Trade	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index
Aftermarket & distribution (various)	HU/RO	Collections - aftermarket & distribution	HM-4162	17-Jul-26	26.5	30 d	16-Aug-26	12 d	Current		N	28-Aug-26	26.5	Collections - aftermarket & distribution	Trade	Weekly shipment invoice. Amount = base weekly revenue x 98% weekly index x 100% weekly index
Aftermarket & distribution (various)	HU/RO	Collections - aftermarket & distribution	HM-4163	24-Jul-26	27.3	30 d	23-Aug-26	12 d	Current		N	04-Sep-26	27.3	Collections - aftermarket & distribution	Trade	Weekly shipment invoice. Amount = base weekly revenue x 100% weekly index
Aftermarket & distribution (various)	HU/RO	Collections - aftermarket & distribution	HM-4164	15-May-26	34.0	30 d	14-Jun-26	12 d	Overdue - payment plan	31-Jul-26	N	31-Jul-26	34.0	Collections - aftermarket & distribution	Fixed	Payment plan agreed 09-Jul-26: three instalments. First instalment in week 1.
Aftermarket & distribution (various)	HU/RO	Collections - aftermarket & distribution	HM-4165	22-May-26	28.0	30 d	21-Jun-26	12 d	Overdue - payment plan	14-Aug-26	N	14-Aug-26	28.0	Collections - aftermarket & distribution	Fixed	Second instalment under the same plan.
Total open sales invoices					7,348								7,348			Agrees to the trade receivables balance on the Assumptions tab.

4 FORWARD INVOICING PLAN - SHIPMENTS INSIDE THE FORECAST WINDOW

Customer	Ctry	Cash flow line	Week	Invoice date	Amount	Terms	Due date	Beh. days	Status	Plan / release date	Factor	Expected receipt	Receipt amount	Cash flow line (mapped)	Shift group	Note
Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	Week 1	31-Jul-26	227.5	90 d	29-Oct-26	4 d	Planned		Y	02-Nov-26	227.5	Collections - automotive Tier-1 OEM	Trade	Assigned to the factoring facility under the mitigation package.
Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	Week 2	07-Aug-26	232.1	90 d	05-Nov-26	4 d	Planned		Y	09-Nov-26	232.1	Collections - automotive Tier-1 OEM	Trade	Assigned to the factoring facility under the mitigation package.
Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	Week 3	14-Aug-26	45.5	90 d	12-Nov-26	4 d	Planned		N	16-Nov-26	45.5	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	Week 4	21-Aug-26	45.5	90 d	19-Nov-26	4 d	Planned		N	23-Nov-26	45.5	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	Week 5	28-Aug-26	193.4	90 d	26-Nov-26	4 d	Planned		N	30-Nov-26	193.4	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	Week 6	04-Sep-26	238.9	90 d	03-Dec-26	4 d	Planned		N	07-Dec-26	238.9	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	Week 7	11-Sep-26	250.3	90 d	10-Dec-26	4 d	Planned		N	14-Dec-26	250.3	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	Week 8	18-Sep-26	250.3	90 d	17-Dec-26	4 d	Planned		N	21-Dec-26	250.3	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	Week 9	25-Sep-26	245.8	90 d	24-Dec-26	4 d	Planned		N	28-Dec-26	245.8	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	Week 10	02-Oct-26	238.9	90 d	31-Dec-26	4 d	Planned		N	04-Jan-27	238.9	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	Week 11	09-Oct-26	238.9	90 d	07-Jan-27	4 d	Planned		N	11-Jan-27	238.9	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	Week 12	16-Oct-26	232.1	90 d	14-Jan-27	4 d	Planned		N	18-Jan-27	232.1	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Aurelia Automotive Systems GmbH	DE	Collections - automotive Tier-1 OEM	Week 13	23-Oct-26	227.5	90 d	21-Jan-27	4 d	Planned		N	25-Jan-27	227.5	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Nordwerk Antriebstechnik GmbH	DE	Collections - automotive Tier-1 OEM	Week 1	31-Jul-26	140.5	75 d	14-Oct-26	2 d	Planned		Y	16-Oct-26	140.5	Collections - automotive Tier-1 OEM	Trade	Assigned to the factoring facility under the mitigation package.
Nordwerk Antriebstechnik GmbH	DE	Collections - automotive Tier-1 OEM	Week 2	07-Aug-26	143.3	75 d	21-Oct-26	2 d	Planned		N	23-Oct-26	143.3	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Nordwerk Antriebstechnik GmbH	DE	Collections - automotive Tier-1 OEM	Week 3	14-Aug-26	28.1	75 d	28-Oct-26	2 d	Planned		N	30-Oct-26	28.1	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Nordwerk Antriebstechnik GmbH	DE	Collections - automotive Tier-1 OEM	Week 4	21-Aug-26	28.1	75 d	04-Nov-26	2 d	Planned		N	06-Nov-26	28.1	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Nordwerk Antriebstechnik GmbH	DE	Collections - automotive Tier-1 OEM	Week 5	28-Aug-26	119.4	75 d	11-Nov-26	2 d	Planned		N	13-Nov-26	119.4	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Nordwerk Antriebstechnik GmbH	DE	Collections - automotive Tier-1 OEM	Week 6	04-Sep-26	147.6	75 d	18-Nov-26	2 d	Planned		N	20-Nov-26	147.6	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Nordwerk Antriebstechnik GmbH	DE	Collections - automotive Tier-1 OEM	Week 7	11-Sep-26	154.6	75 d	25-Nov-26	2 d	Planned		N	27-Nov-26	154.6	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Nordwerk Antriebstechnik GmbH	DE	Collections - automotive Tier-1 OEM	Week 8	18-Sep-26	154.6	75 d	02-Dec-26	2 d	Planned		N	04-Dec-26	154.6	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Nordwerk Antriebstechnik GmbH	DE	Collections - automotive Tier-1 OEM	Week 9	25-Sep-26	151.8	75 d	09-Dec-26	2 d	Planned		N	11-Dec-26	151.8	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Nordwerk Antriebstechnik GmbH	DE	Collections - automotive Tier-1 OEM	Week 10	02-Oct-26	147.6	75 d	16-Dec-26	2 d	Planned		N	18-Dec-26	147.6	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Nordwerk Antriebstechnik GmbH	DE	Collections - automotive Tier-1 OEM	Week 11	09-Oct-26	147.6	75 d	23-Dec-26	2 d	Planned		N	25-Dec-26	147.6	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Nordwerk Antriebstechnik GmbH	DE	Collections - automotive Tier-1 OEM	Week 12	16-Oct-26	143.3	75 d	30-Dec-26	2 d	Planned		N	01-Jan-27	143.3	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Nordwerk Antriebstechnik GmbH	DE	Collections - automotive Tier-1 OEM	Week 13	23-Oct-26	140.5	75 d	06-Jan-27	2 d	Planned		N	08-Jan-27	140.5	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Vitesse Mobility Kft.	HU	Collections - automotive Tier-1 OEM	Week 1	31-Jul-26	80.3	60 d	29-Sep-26	9 d	Planned		N	08-Oct-26	80.3	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Vitesse Mobility Kft.	HU	Collections - automotive Tier-1 OEM	Week 2	07-Aug-26	81.9	60 d	06-Oct-26	9 d	Planned		N	15-Oct-26	81.9	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Vitesse Mobility Kft.	HU	Collections - automotive Tier-1 OEM	Week 3	14-Aug-26	16.1	60 d	13-Oct-26	9 d	Planned		N	22-Oct-26	16.1	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Vitesse Mobility Kft.	HU	Collections - automotive Tier-1 OEM	Week 4	21-Aug-26	16.1	60 d	20-Oct-26	9 d	Planned		N	29-Oct-26	16.1	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Vitesse Mobility Kft.	HU	Collections - automotive Tier-1 OEM	Week 5	28-Aug-26	68.3	60 d	27-Oct-26	9 d	Planned		N	05-Nov-26	68.3	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Vitesse Mobility Kft.	HU	Collections - automotive Tier-1 OEM	Week 6	04-Sep-26	84.3	60 d	03-Nov-26	9 d	Planned		N	12-Nov-26	84.3	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Vitesse Mobility Kft.	HU	Collections - automotive Tier-1 OEM	Week 7	11-Sep-26	88.3	60 d	10-Nov-26	9 d	Planned		N	19-Nov-26	88.3	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Vitesse Mobility Kft.	HU	Collections - automotive Tier-1 OEM	Week 8	18-Sep-26	88.3	60 d	17-Nov-26	9 d	Planned		N	26-Nov-26	88.3	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Vitesse Mobility Kft.	HU	Collections - automotive Tier-1 OEM	Week 9	25-Sep-26	86.7	60 d	24-Nov-26	9 d	Planned		N	03-Dec-26	86.7	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Vitesse Mobility Kft.	HU	Collections - automotive Tier-1 OEM	Week 10	02-Oct-26	84.3	60 d	01-Dec-26	9 d	Planned		N	10-Dec-26	84.3	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Vitesse Mobility Kft.	HU	Collections - automotive Tier-1 OEM	Week 11	09-Oct-26	84.3	60 d	08-Dec-26	9 d	Planned		N	17-Dec-26	84.3	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Vitesse Mobility Kft.	HU	Collections - automotive Tier-1 OEM	Week 12	16-Oct-26	81.9	60 d	15-Dec-26	9 d	Planned		N	24-Dec-26	81.9	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Vitesse Mobility Kft.	HU	Collections - automotive Tier-1 OEM	Week 13	23-Oct-26	80.3	60 d	22-Dec-26	9 d	Planned		N	31-Dec-26	80.3	Collections - automotive Tier-1 OEM	Trade	Shipment invoice per the sales and operations plan.
Kessler Industrieanlagen GmbH	AT	Collections - industrial OEM	Week 1	31-Jul-26	93.7	60 d	29-Sep-26	6 d	Planned		N	05-Oct-26	93.7	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.
Kessler Industrieanlagen GmbH	AT	Collections - industrial OEM	Week 2	07-Aug-26	95.6	60 d	06-Oct-26	6 d	Planned		N	12-Oct-26	95.6	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.
Kessler Industrieanlagen GmbH	AT	Collections - industrial OEM	Week 3	14-Aug-26	18.7	60 d	13-Oct-26	6 d	Planned		N	19-Oct-26	18.7	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.
Kessler Industrieanlagen GmbH	AT	Collections - industrial OEM	Week 4	21-Aug-26	18.7	60 d	20-Oct-26	6 d	Planned		N	26-Oct-26	18.7	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.
Kessler Industrieanlagen GmbH	AT	Collections - industrial OEM	Week 5	28-Aug-26	79.6	60 d	27-Oct-26	6 d	Planned		N	02-Nov-26	79.6	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.
Kessler Industrieanlagen GmbH	AT	Collections - industrial OEM	Week 6	04-Sep-26	98.4	60 d	03-Nov-26	6 d	Planned		N	09-Nov-26	98.4	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.
Kessler Industrieanlagen GmbH	AT	Collections - industrial OEM	Week 7	11-Sep-26	103.1	60 d	10-Nov-26	6 d	Planned		N	16-Nov-26	103.1	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.
Kessler Industrieanlagen GmbH	AT	Collections - industrial OEM	Week 8	18-Sep-26	103.1	60 d	17-Nov-26	6 d	Planned		N	23-Nov-26	103.1	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.
Kessler Industrieanlagen GmbH	AT	Collections - industrial OEM	Week 9	25-Sep-26	101.2	60 d	24-Nov-26	6 d	Planned		N	30-Nov-26	101.2	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.
Kessler Industrieanlagen GmbH	AT	Collections - industrial OEM	Week 10	02-Oct-26	98.4	60 d	01-Dec-26	6 d	Planned		N	07-Dec-26	98.4	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.
Kessler Industrieanlagen GmbH	AT	Collections - industrial OEM	Week 11	09-Oct-26	98.4	60 d	08-Dec-26	6 d	Planned		N	14-Dec-26	98.4	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.
Kessler Industrieanlagen GmbH	AT	Collections - industrial OEM	Week 12	16-Oct-26	95.6	60 d	15-Dec-26	6 d	Planned		N	21-Dec-26	95.6	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.
Kessler Industrieanlagen GmbH	AT	Collections - industrial OEM	Week 13	23-Oct-26	93.7	60 d	22-Dec-26	6 d	Planned		N	28-Dec-26	93.7	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.
Polmech Sp. z o.o.	PL	Collections - industrial OEM	Week 1	31-Jul-26	53.5	45 d	14-Sep-26	3 d	Planned		N	17-Sep-26	53.5	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.
Polmech Sp. z o.o.	PL	Collections - industrial OEM	Week 2	07-Aug-26	54.6	45 d	21-Sep-26	3 d	Planned		N	24-Sep-26	54.6	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.
Polmech Sp. z o.o.	PL	Collections - industrial OEM	Week 3	14-Aug-26	10.7	45 d	28-Sep-26	3 d	Planned		N	01-Oct-26	10.7	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.
Polmech Sp. z o.o.	PL	Collections - industrial OEM	Week 4	21-Aug-26	10.7	45 d	05-Oct-26	3 d	Planned		N	08-Oct-26	10.7	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.
Polmech Sp. z o.o.	PL	Collections - industrial OEM	Week 5	28-Aug-26	45.5	45 d	12-Oct-26	3 d	Planned		N	15-Oct-26	45.5	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.
Polmech Sp. z o.o.	PL	Collections - industrial OEM	Week 6	04-Sep-26	56.2	45 d	19-Oct-26	3 d	Planned		N	22-Oct-26	56.2	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.
Polmech Sp. z o.o.	PL	Collections - industrial OEM	Week 7	11-Sep-26	58.9	45 d	26-Oct-26	3 d	Planned		N	29-Oct-26	58.9	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.
Polmech Sp. z o.o.	PL	Collections - industrial OEM	Week 8	18-Sep-26	58.9	45 d	02-Nov-26	3 d	Planned		N	05-Nov-26	58.9	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.

RECEIPTS BUILD - COLLECTION SCHEDULES

Haicon Metalworks Kft. | EUR '000 | columns N to Q are the interface into the weekly grid: every schedule feeds cash through the same four fields

Polmech Sp. z o.o.	PL	Collections - industrial OEM	Week 9	25-Sep-26	57.8	45 d	09-Nov-26	3 d	Planned		N	12-Nov-26	57.8	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.	
Polmech Sp. z o.o.	PL	Collections - industrial OEM	Week 10	02-Oct-26	56.2	45 d	16-Nov-26	3 d	Planned		N	19-Nov-26	56.2	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.	
Polmech Sp. z o.o.	PL	Collections - industrial OEM	Week 11	09-Oct-26	56.2	45 d	23-Nov-26	3 d	Planned		N	26-Nov-26	56.2	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.	
Polmech Sp. z o.o.	PL	Collections - industrial OEM	Week 12	16-Oct-26	54.6	45 d	30-Nov-26	3 d	Planned		N	03-Dec-26	54.6	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.	
Polmech Sp. z o.o.	PL	Collections - industrial OEM	Week 13	23-Oct-26	53.5	45 d	07-Dec-26	3 d	Planned		N	10-Dec-26	53.5	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.	
Brenner Hydraulik GmbH	DE	Collections - industrial OEM	Week 1	31-Jul-26	46.8	30 d	30-Aug-26	1 d	Planned		N	31-Aug-26	46.8	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.	
Brenner Hydraulik GmbH	DE	Collections - industrial OEM	Week 2	07-Aug-26	47.8	30 d	06-Sep-26	1 d	Planned		N	07-Sep-26	47.8	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.	
Brenner Hydraulik GmbH	DE	Collections - industrial OEM	Week 3	14-Aug-26	9.4	30 d	13-Sep-26	1 d	Planned		N	14-Sep-26	9.4	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.	
Brenner Hydraulik GmbH	DE	Collections - industrial OEM	Week 4	21-Aug-26	9.4	30 d	20-Sep-26	1 d	Planned		N	21-Sep-26	9.4	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.	
Brenner Hydraulik GmbH	DE	Collections - industrial OEM	Week 5	28-Aug-26	39.8	30 d	27-Sep-26	1 d	Planned		N	28-Sep-26	39.8	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.	
Brenner Hydraulik GmbH	DE	Collections - industrial OEM	Week 6	04-Sep-26	49.2	30 d	04-Oct-26	1 d	Planned		N	05-Oct-26	49.2	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.	
Brenner Hydraulik GmbH	DE	Collections - industrial OEM	Week 7	11-Sep-26	51.5	30 d	11-Oct-26	1 d	Planned		N	12-Oct-26	51.5	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.	
Brenner Hydraulik GmbH	DE	Collections - industrial OEM	Week 8	18-Sep-26	51.5	30 d	18-Oct-26	1 d	Planned		N	19-Oct-26	51.5	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.	
Brenner Hydraulik GmbH	DE	Collections - industrial OEM	Week 9	25-Sep-26	50.6	30 d	25-Oct-26	1 d	Planned		N	26-Oct-26	50.6	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.	
Brenner Hydraulik GmbH	DE	Collections - industrial OEM	Week 10	02-Oct-26	49.2	30 d	01-Nov-26	1 d	Planned		N	02-Nov-26	49.2	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.	
Brenner Hydraulik GmbH	DE	Collections - industrial OEM	Week 11	09-Oct-26	49.2	30 d	08-Nov-26	1 d	Planned		N	09-Nov-26	49.2	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.	
Brenner Hydraulik GmbH	DE	Collections - industrial OEM	Week 12	16-Oct-26	47.8	30 d	15-Nov-26	1 d	Planned		N	16-Nov-26	47.8	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.	
Brenner Hydraulik GmbH	DE	Collections - industrial OEM	Week 13	23-Oct-26	46.8	30 d	22-Nov-26	1 d	Planned		N	23-Nov-26	46.8	Collections - industrial OEM	Trade	Shipment invoice per the sales and operations plan.	
Aftermarket & distribution (various)	HU/RO	Collections - aftermarket & distribution	Week 1	31-Jul-26	26.8	30 d	30-Aug-26	12 d	Planned		N	11-Sep-26	26.8	Collections - aftermarket & distribution	Trade	Shipment invoice per the sales and operations plan.	
Aftermarket & distribution (various)	HU/RO	Collections - aftermarket & distribution	Week 2	07-Aug-26	27.3	30 d	06-Sep-26	12 d	Planned		N	18-Sep-26	27.3	Collections - aftermarket & distribution	Trade	Shipment invoice per the sales and operations plan.	
Aftermarket & distribution (various)	HU/RO	Collections - aftermarket & distribution	Week 3	14-Aug-26	5.4	30 d	13-Sep-26	12 d	Planned		N	25-Sep-26	5.4	Collections - aftermarket & distribution	Trade	Shipment invoice per the sales and operations plan.	
Aftermarket & distribution (various)	HU/RO	Collections - aftermarket & distribution	Week 4	21-Aug-26	5.4	30 d	20-Sep-26	12 d	Planned		N	02-Oct-26	5.4	Collections - aftermarket & distribution	Trade	Shipment invoice per the sales and operations plan.	
Aftermarket & distribution (various)	HU/RO	Collections - aftermarket & distribution	Week 5	28-Aug-26	22.8	30 d	27-Sep-26	12 d	Planned		N	09-Oct-26	22.8	Collections - aftermarket & distribution	Trade	Shipment invoice per the sales and operations plan.	
Aftermarket & distribution (various)	HU/RO	Collections - aftermarket & distribution	Week 6	04-Sep-26	28.1	30 d	04-Oct-26	12 d	Planned		N	16-Oct-26	28.1	Collections - aftermarket & distribution	Trade	Shipment invoice per the sales and operations plan.	
Aftermarket & distribution (various)	HU/RO	Collections - aftermarket & distribution	Week 7	11-Sep-26	29.4	30 d	11-Oct-26	12 d	Planned		N	23-Oct-26	29.4	Collections - aftermarket & distribution	Trade	Shipment invoice per the sales and operations plan.	
Aftermarket & distribution (various)	HU/RO	Collections - aftermarket & distribution	Week 8	18-Sep-26	29.4	30 d	18-Oct-26	12 d	Planned		N	30-Oct-26	29.4	Collections - aftermarket & distribution	Trade	Shipment invoice per the sales and operations plan.	
Aftermarket & distribution (various)	HU/RO	Collections - aftermarket & distribution	Week 9	25-Sep-26	28.9	30 d	25-Oct-26	12 d	Planned		N	06-Nov-26	28.9	Collections - aftermarket & distribution	Trade	Shipment invoice per the sales and operations plan.	
Aftermarket & distribution (various)	HU/RO	Collections - aftermarket & distribution	Week 10	02-Oct-26	28.1	30 d	01-Nov-26	12 d	Planned		N	13-Nov-26	28.1	Collections - aftermarket & distribution	Trade	Shipment invoice per the sales and operations plan.	
Aftermarket & distribution (various)	HU/RO	Collections - aftermarket & distribution	Week 11	09-Oct-26	28.1	30 d	08-Nov-26	12 d	Planned		N	20-Nov-26	28.1	Collections - aftermarket & distribution	Trade	Shipment invoice per the sales and operations plan.	
Aftermarket & distribution (various)	HU/RO	Collections - aftermarket & distribution	Week 12	16-Oct-26	27.3	30 d	15-Nov-26	12 d	Planned		N	27-Nov-26	27.3	Collections - aftermarket & distribution	Trade	Shipment invoice per the sales and operations plan.	
Aftermarket & distribution (various)	HU/RO	Collections - aftermarket & distribution	Week 13	23-Oct-26	26.8	30 d	22-Nov-26	12 d	Planned		N	04-Dec-26	26.8	Collections - aftermarket & distribution	Trade	Shipment invoice per the sales and operations plan.	
Scrap & by-product merchants	HU	Scrap, tooling & NRE receipts	Week 1	31-Jul-26	7.4	14 d	14-Aug-26	0 d	Planned		N	14-Aug-26	7.4	Scrap, tooling & NRE receipts	Trade	Aluminium swarf and offcuts, weighbridge ticket settled at 14 days.	
Scrap & by-product merchants	HU	Scrap, tooling & NRE receipts	Week 2	07-Aug-26	7.5	14 d	21-Aug-26	0 d	Planned		N	21-Aug-26	7.5	Scrap, tooling & NRE receipts	Trade	Aluminium swarf and offcuts, weighbridge ticket settled at 14 days.	
Scrap & by-product merchants	HU	Scrap, tooling & NRE receipts	Week 3	14-Aug-26	1.5	14 d	28-Aug-26	0 d	Planned		N	28-Aug-26	1.5	Scrap, tooling & NRE receipts	Trade	Aluminium swarf and offcuts, weighbridge ticket settled at 14 days.	
Scrap & by-product merchants	HU	Scrap, tooling & NRE receipts	Week 4	21-Aug-26	1.5	14 d	04-Sep-26	0 d	Planned		N	04-Sep-26	1.5	Scrap, tooling & NRE receipts	Trade	Aluminium swarf and offcuts, weighbridge ticket settled at 14 days.	
Scrap & by-product merchants	HU	Scrap, tooling & NRE receipts	Week 5	28-Aug-26	6.3	14 d	11-Sep-26	0 d	Planned		N	11-Sep-26	6.3	Scrap, tooling & NRE receipts	Trade	Aluminium swarf and offcuts, weighbridge ticket settled at 14 days.	
Scrap & by-product merchants	HU	Scrap, tooling & NRE receipts	Week 6	04-Sep-26	7.7	14 d	18-Sep-26	0 d	Planned		N	18-Sep-26	7.7	Scrap, tooling & NRE receipts	Trade	Aluminium swarf and offcuts, weighbridge ticket settled at 14 days.	
Scrap & by-product merchants	HU	Scrap, tooling & NRE receipts	Week 7	11-Sep-26	8.1	14 d	25-Sep-26	0 d	Planned		N	25-Sep-26	8.1	Scrap, tooling & NRE receipts	Trade	Aluminium swarf and offcuts, weighbridge ticket settled at 14 days.	
Scrap & by-product merchants	HU	Scrap, tooling & NRE receipts	Week 8	18-Sep-26	8.1	14 d	02-Oct-26	0 d	Planned		N	02-Oct-26	8.1	Scrap, tooling & NRE receipts	Trade	Aluminium swarf and offcuts, weighbridge ticket settled at 14 days.	
Scrap & by-product merchants	HU	Scrap, tooling & NRE receipts	Week 9	25-Sep-26	8.0	14 d	09-Oct-26	0 d	Planned		N	09-Oct-26	8.0	Scrap, tooling & NRE receipts	Trade	Aluminium swarf and offcuts, weighbridge ticket settled at 14 days.	
Scrap & by-product merchants	HU	Scrap, tooling & NRE receipts	Week 10	02-Oct-26	7.7	14 d	16-Oct-26	0 d	Planned		N	16-Oct-26	7.7	Scrap, tooling & NRE receipts	Trade	Aluminium swarf and offcuts, weighbridge ticket settled at 14 days.	
Scrap & by-product merchants	HU	Scrap, tooling & NRE receipts	Week 11	09-Oct-26	7.7	14 d	23-Oct-26	0 d	Planned		N	23-Oct-26	7.7	Scrap, tooling & NRE receipts	Trade	Aluminium swarf and offcuts, weighbridge ticket settled at 14 days.	
Scrap & by-product merchants	HU	Scrap, tooling & NRE receipts	Week 12	16-Oct-26	7.5	14 d	30-Oct-26	0 d	Planned		N	30-Oct-26	7.5	Scrap, tooling & NRE receipts	Trade	Aluminium swarf and offcuts, weighbridge ticket settled at 14 days.	
Scrap & by-product merchants	HU	Scrap, tooling & NRE receipts	Week 13	23-Oct-26	7.4	14 d	06-Nov-26	0 d	Planned		N	06-Nov-26	7.4	Scrap, tooling & NRE receipts	Trade	Aluminium swarf and offcuts, weighbridge ticket settled at 14 days.	
Aurelia Automotive Systems GmbH	DE	Scrap, tooling & NRE receipts	Milestone	21-Aug-26	180.0	30 d	20-Sep-26	4 d	Planned		N	24-Sep-26	180.0	Scrap, tooling & NRE receipts	Trade	1. ongoing milestone on programme P-447-1, invoiced on customer sign-off or the future sale. Source: PFI 4471-T. Only a part of this lands inside the window - with a 75-day cycle, most of it is next quarter's cash.	
Total forward invoicing					8,110									8,110			

VAT RECLAIM SCHEDULE - MONTHLY FILER IN A NET REPAYMENT POSITION																			
	VAT period		Cash flow line	Domestic sales	Output VAT	Domestic purchases	Input VAT	Capex input VAT	Net reclaim					Expected receipt	Receipt amount	Cash flow line (mapped)	Shift group	Note	
	June 2026	###	VAT refund (net reclaim position)	290	78.3	917	247.6	-	169.3					19-Aug-26	169.3	VAT refund (net reclaim position)	Fixed	Filed 20-Jul-26, Refund expected mid-August.	
	July 2026	###	VAT refund (net reclaim position)	296	79.9	934	252.2	-	172.3					19-Sep-26	172.3	VAT refund (net reclaim position)	Fixed	Return in preparation.	
	August 2026	###	VAT refund (net reclaim position)	118	31.9	402	108.5	83.7	160.3					20-Oct-26	160.3	VAT refund (net reclaim position)	Fixed	Shutdown month: low trading VAT, but capex milestone 1 input VAT is reclaimed here.	
	September 2026	###	VAT refund (net reclaim position)	305	82.4	962	259.7	-	177.3					19-Nov-26	177.3	VAT refund (net reclaim position)	Fixed	Falls outside the window - received 19-Nov-26.	
Total										679					679		Refund timing is a live risk: a NAV review of any single period pushes that month's refund out by 30-45 days.		

PAYMENTS BUILD - DISBURSEMENT SCHEDULES

Halcyon Metalworks Kft. | EUR '000, payments stated positive here and negated on the grid | columns D, L and M are the interface into the weekly grid

1 SUPPLIER MASTER AND PAYMENT TERMS

	Supplier	Ctry	Cash flow line	Share of category spend	Terms (days)	Invoice cadence	Stretch eligible	Payments in window					Basis / commentary
1	Alumtec Extrusions Kft.	HU	Raw material & purchased parts	45.0%	45 d	Weekly	Y	1,569					Primary aluminium billet. Framework agreement to 12/2027. Steel bar and forged blanks. Speciality alloys, 60-day terms. Anodising and passivation. Heat treatment and stress relieving. Cutting tools and inserts - critical to output, not stretched. Spares and planned maintenance. Outbound groupage to DE/AT/PL.
2	Rhein Stahl Metals GmbH	DE	Raw material & purchased parts	35.0%	45 d	Weekly	Y	1,221					
3	Nord Alloy Trading BV	NL	Raw material & purchased parts	20.0%	60 d	Weekly	Y	706					
4	Galvanik Nyugat Kft.	HU	Subcontract & surface treatment	62.0%	30 d	Fortnightly	Y	312					
5	Thermo-Harteria Kft.	HU	Subcontract & surface treatment	38.0%	30 d	Fortnightly	Y	191					
6	Precision Tooling Partners GmbH	DE	Consumables, tooling & maintenance	63.0%	30 d	Fortnightly	N	290					
7	MRO Industrieservice GmbH	AT	Consumables, tooling & maintenance	37.0%	30 d	Fortnightly	N	171					
8	TransCarpat Logistics Kft.	HU	Logistics & freight	100.0%	30 d	Fortnightly	N	209					

2 WEEKLY PURCHASE PROFILE

	Week		Week commencing	Production revenue	Materials	Subcontract	Consumables & maintenance	Logistics	Invoice date				Note	
1	Week 1		27-Jul-26	669.2	307.8	40.2	36.8	16.7	31-Jul-26				Normal output	
2	Week 2		03-Aug-26	682.6	314.0	41.0	37.5	17.1	07-Aug-26				Normal output	
3	Week 3		10-Aug-26	133.8	61.5	8.0	7.4	3.3	14-Aug-26				Plant shutdown - 20% output	
4	Week 4		17-Aug-26	133.8	61.5	8.0	7.4	3.3	21-Aug-26				Plant shutdown - 20% output	
5	Week 5		24-Aug-26	568.8	261.6	34.1	31.3	14.2	28-Aug-26				Restart ramp	
6	Week 6		31-Aug-26	702.7	323.2	42.2	38.6	17.6	04-Sep-26				Normal output	
7	Week 7		07-Sep-26	736.2	338.7	44.2	40.5	18.4	11-Sep-26				Peak - OEM call-offs	
8	Week 8		14-Sep-26	736.2	338.7	44.2	40.5	18.4	18-Sep-26				Peak - OEM call-offs	
9	Week 9		21-Sep-26	722.8	332.5	43.4	39.8	18.1	25-Sep-26				Normal output	
10	Week 10		28-Sep-26	702.7	323.2	42.2	38.6	17.6	02-Oct-26				Normal output	
11	Week 11		05-Oct-26	702.7	323.2	42.2	38.6	17.6	09-Oct-26				Normal output	
12	Week 12		12-Oct-26	682.6	314.0	41.0	37.5	17.1	16-Oct-26				Normal output	
13	Week 13		19-Oct-26	669.2	307.8	40.2	36.8	16.7	23-Oct-26				Normal output	
13-week total				7,843	3,608	471	431	196						Purchases are assumed to be invoiced in the week of consumption - see basis of preparation.

3 OPEN SUPPLIER INVOICE REGISTER AT 24-JUL-26

	Supplier	Ctry	Cash flow line	Invoice	Invoice date	Amount	Terms	Due date	Stretch	Adjusted due	Payment date	Payment amount	Note
	Alumtec Extrusions Kft.	HU	Raw material & purchased parts	SI-8801	12-Jun-26	138.5	45 d	27-Jul-26	0 d	27-Jul-26	30-Jul-26	138.5	Settled in the Thursday payment run following the due date.
	Alumtec Extrusions Kft.	HU	Raw material & purchased parts	SI-8802	19-Jun-26	141.3	45 d	03-Aug-26	0 d	03-Aug-26	06-Aug-26	141.3	
	Alumtec Extrusions Kft.	HU	Raw material & purchased parts	SI-8803	26-Jun-26	135.8	45 d	10-Aug-26	0 d	10-Aug-26	13-Aug-26	135.8	
	Alumtec Extrusions Kft.	HU	Raw material & purchased parts	SI-8804	03-Jul-26	144.1	45 d	17-Aug-26	0 d	17-Aug-26	20-Aug-26	144.1	
	Alumtec Extrusions Kft.	HU	Raw material & purchased parts	SI-8805	10-Jul-26	137.1	45 d	24-Aug-26	0 d	24-Aug-26	27-Aug-26	137.1	Settled in the Thursday payment run following the due date.
	Alumtec Extrusions Kft.	HU	Raw material & purchased parts	SI-8806	17-Jul-26	139.9	45 d	31-Aug-26	0 d	31-Aug-26	03-Sep-26	139.9	
	Alumtec Extrusions Kft.	HU	Raw material & purchased parts	SI-8807	24-Jul-26	134.4	45 d	07-Sep-26	0 d	07-Sep-26	10-Sep-26	134.4	
	Rhein Stahl Metals GmbH	DE	Raw material & purchased parts	SI-8808	12-Jun-26	107.7	45 d	27-Jul-26	0 d	27-Jul-26	30-Jul-26	107.7	
	Rhein Stahl Metals GmbH	DE	Raw material & purchased parts	SI-8809	19-Jun-26	109.9	45 d	03-Aug-26	0 d	03-Aug-26	06-Aug-26	109.9	Settled in the Thursday payment run following the due date.
	Rhein Stahl Metals GmbH	DE	Raw material & purchased parts	SI-8810	26-Jun-26	105.6	45 d	10-Aug-26	0 d	10-Aug-26	13-Aug-26	105.6	
	Rhein Stahl Metals GmbH	DE	Raw material & purchased parts	SI-8811	03-Jul-26	112.1	45 d	17-Aug-26	0 d	17-Aug-26	20-Aug-26	112.1	
	Rhein Stahl Metals GmbH	DE	Raw material & purchased parts	SI-8812	10-Jul-26	106.7	45 d	24-Aug-26	0 d	24-Aug-26	27-Aug-26	106.7	
	Rhein Stahl Metals GmbH	DE	Raw material & purchased parts	SI-8813	17-Jul-26	108.8	45 d	31-Aug-26	0 d	31-Aug-26	03-Sep-26	108.8	Settled in the Thursday payment run following the due date.
	Rhein Stahl Metals GmbH	DE	Raw material & purchased parts	SI-8814	24-Jul-26	104.5	45 d	07-Sep-26	0 d	07-Sep-26	10-Sep-26	104.5	
	Nord Alloy Trading BV	NL	Raw material & purchased parts	SI-8815	22-May-26	61.6	60 d	21-Jul-26	0 d	21-Jul-26	23-Jul-26	61.6	
	Nord Alloy Trading BV	NL	Raw material & purchased parts	SI-8816	29-May-26	62.8	60 d	28-Jul-26	0 d	28-Jul-26	30-Jul-26	62.8	
	Nord Alloy Trading BV	NL	Raw material & purchased parts	SI-8817	05-Jun-26	60.3	60 d	04-Aug-26	0 d	04-Aug-26	06-Aug-26	60.3	Settled in the Thursday payment run following the due date.
	Nord Alloy Trading BV	NL	Raw material & purchased parts	SI-8818	12-Jun-26	64.0	60 d	11-Aug-26	0 d	11-Aug-26	13-Aug-26	64.0	
	Nord Alloy Trading BV	NL	Raw material & purchased parts	SI-8819	19-Jun-26	61.0	60 d	18-Aug-26	0 d	18-Aug-26	20-Aug-26	61.0	
	Nord Alloy Trading BV	NL	Raw material & purchased parts	SI-8820	26-Jun-26	62.2	60 d	25-Aug-26	0 d	25-Aug-26	27-Aug-26	62.2	
	Nord Alloy Trading BV	NL	Raw material & purchased parts	SI-8821	03-Jul-26	59.7	60 d	01-Sep-26	0 d	01-Sep-26	03-Sep-26	59.7	Settled in the Thursday payment run following the due date.
	Nord Alloy Trading BV	NL	Raw material & purchased parts	SI-8822	10-Jul-26	63.4	60 d	08-Sep-26	0 d	08-Sep-26	10-Sep-26	63.4	
	Nord Alloy Trading BV	NL	Raw material & purchased parts	SI-8823	17-Jul-26	61.6	60 d	15-Sep-26	0 d	15-Sep-26	17-Sep-26	61.6	
	Nord Alloy Trading BV	NL	Raw material & purchased parts	SI-8824	24-Jul-26	61.6	60 d	22-Sep-26	0 d	22-Sep-26	24-Sep-26	61.6	
	Galvanik Nyugat Kft.	HU	Subcontract & surface treatment	SI-8825	26-Jun-26	49.8	30 d	26-Jul-26	0 d	26-Jul-26	30-Jul-26	49.8	Settled in the Thursday payment run following the due date.
	Galvanik Nyugat Kft.	HU	Subcontract & surface treatment	SI-8826	10-Jul-26	50.8	30 d	09-Aug-26	0 d	09-Aug-26	13-Aug-26	50.8	
	Galvanik Nyugat Kft.	HU	Subcontract & surface treatment	SI-8827	24-Jul-26	48.8	30 d	23-Aug-26	0 d	23-Aug-26	27-Aug-26	48.8	Settled in the Thursday payment run following the due date.
	Thermo-Harteria Kft.	HU	Subcontract & surface treatment	SI-8828	26-Jun-26	30.5	30 d	26-Jul-26	0 d	26-Jul-26	30-Jul-26	30.5	

PAYMENTS BUILD - DISBURSEMENT SCHEDULES

Halcyon Metalworks Kft. | EUR '000, payments stated positive here and negated on the grid | columns D, L and M are the interface into the weekly grid

Thermo-Harteria Kft.	HU	Subcontract & surface treatment	SI-8829	10-Jul-26	31.1	30 d	09-Aug-26	0 d	09-Aug-26	13-Aug-26	31.1	
Thermo-Harteria Kft.	HU	Subcontract & surface treatment	SI-8830	24-Jul-26	29.9	30 d	23-Aug-26	0 d	23-Aug-26	27-Aug-26	29.9	
Precision Tooling Partners GmbH	DE	Consumables, tooling & maintenance	SI-8831	26-Jun-26	46.4	30 d	26-Jul-26	0 d	26-Jul-26	30-Jul-26	46.4	Settled in the Thursday payment run following the due date.
Precision Tooling Partners GmbH	DE	Consumables, tooling & maintenance	SI-8832	10-Jul-26	47.3	30 d	09-Aug-26	0 d	09-Aug-26	13-Aug-26	47.3	
Precision Tooling Partners GmbH	DE	Consumables, tooling & maintenance	SI-8833	24-Jul-26	45.5	30 d	23-Aug-26	0 d	23-Aug-26	27-Aug-26	45.5	
MRO Industrieservice GmbH	AT	Consumables, tooling & maintenance	SI-8834	26-Jun-26	27.2	30 d	26-Jul-26	0 d	26-Jul-26	30-Jul-26	27.2	Settled in the Thursday payment run following the due date.
MRO Industrieservice GmbH	AT	Consumables, tooling & maintenance	SI-8835	10-Jul-26	27.8	30 d	09-Aug-26	0 d	09-Aug-26	13-Aug-26	27.8	
MRO Industrieservice GmbH	AT	Consumables, tooling & maintenance	SI-8836	24-Jul-26	26.7	30 d	23-Aug-26	0 d	23-Aug-26	27-Aug-26	26.7	
TransCarpat Logistics Kft.	HU	Logistics & freight	SI-8837	26-Jun-26	33.5	30 d	26-Jul-26	0 d	26-Jul-26	30-Jul-26	33.5	Settled in the Thursday payment run following the due date.
TransCarpat Logistics Kft.	HU	Logistics & freight	SI-8838	10-Jul-26	34.1	30 d	09-Aug-26	0 d	09-Aug-26	13-Aug-26	34.1	
TransCarpat Logistics Kft.	HU	Logistics & freight	SI-8839	24-Jul-26	32.8	30 d	23-Aug-26	0 d	23-Aug-26	27-Aug-26	32.8	
Total open supplier invoices					2,907						2,907	Agrees to the trade payables balance on the Assumptions tab.

4 FORWARD PURCHASE PLAN - DELIVERIES INSIDE THE FORECAST WINDOW

	Supplier	Ctry	Cash flow line	Week	Invoice date	Amount	Terms	Due date	Stretch	Adjusted due	Payment date	Payment amount	Note
	Alumtec Extrusions Kft.	HU	Raw material & purchased parts	Week 1	31-Jul-26	138.5	45 d	14-Sep-26	0 d	14-Sep-26	17-Sep-26	138.5	
	Alumtec Extrusions Kft.	HU	Raw material & purchased parts	Week 2	07-Aug-26	141.3	45 d	21-Sep-26	0 d	21-Sep-26	24-Sep-26	141.3	
	Alumtec Extrusions Kft.	HU	Raw material & purchased parts	Week 3	14-Aug-26	27.7	45 d	28-Sep-26	0 d	28-Sep-26	01-Oct-26	27.7	
	Alumtec Extrusions Kft.	HU	Raw material & purchased parts	Week 4	21-Aug-26	27.7	45 d	05-Oct-26	0 d	05-Oct-26	08-Oct-26	27.7	
	Alumtec Extrusions Kft.	HU	Raw material & purchased parts	Week 5	28-Aug-26	117.7	45 d	12-Oct-26	0 d	12-Oct-26	15-Oct-26	117.7	
	Alumtec Extrusions Kft.	HU	Raw material & purchased parts	Week 6	04-Sep-26	145.4	45 d	19-Oct-26	0 d	19-Oct-26	22-Oct-26	145.4	
	Alumtec Extrusions Kft.	HU	Raw material & purchased parts	Week 7	11-Sep-26	152.4	45 d	26-Oct-26	0 d	26-Oct-26	29-Oct-26	152.4	
	Alumtec Extrusions Kft.	HU	Raw material & purchased parts	Week 8	18-Sep-26	152.4	45 d	02-Nov-26	0 d	02-Nov-26	05-Nov-26	152.4	
	Alumtec Extrusions Kft.	HU	Raw material & purchased parts	Week 9	25-Sep-26	149.6	45 d	09-Nov-26	0 d	09-Nov-26	12-Nov-26	149.6	
	Alumtec Extrusions Kft.	HU	Raw material & purchased parts	Week 10	02-Oct-26	145.4	45 d	16-Nov-26	0 d	16-Nov-26	19-Nov-26	145.4	
	Alumtec Extrusions Kft.	HU	Raw material & purchased parts	Week 11	09-Oct-26	145.4	45 d	23-Nov-26	0 d	23-Nov-26	26-Nov-26	145.4	
	Alumtec Extrusions Kft.	HU	Raw material & purchased parts	Week 12	16-Oct-26	141.3	45 d	30-Nov-26	0 d	30-Nov-26	03-Dec-26	141.3	
	Alumtec Extrusions Kft.	HU	Raw material & purchased parts	Week 13	23-Oct-26	138.5	45 d	07-Dec-26	0 d	07-Dec-26	10-Dec-26	138.5	
	Rhein Stahl Metals GmbH	DE	Raw material & purchased parts	Week 1	31-Jul-26	107.7	45 d	14-Sep-26	0 d	14-Sep-26	17-Sep-26	107.7	
	Rhein Stahl Metals GmbH	DE	Raw material & purchased parts	Week 2	07-Aug-26	109.9	45 d	21-Sep-26	0 d	21-Sep-26	24-Sep-26	109.9	
	Rhein Stahl Metals GmbH	DE	Raw material & purchased parts	Week 3	14-Aug-26	21.5	45 d	28-Sep-26	0 d	28-Sep-26	01-Oct-26	21.5	
	Rhein Stahl Metals GmbH	DE	Raw material & purchased parts	Week 4	21-Aug-26	21.5	45 d	05-Oct-26	0 d	05-Oct-26	08-Oct-26	21.5	
	Rhein Stahl Metals GmbH	DE	Raw material & purchased parts	Week 5	28-Aug-26	91.6	45 d	12-Oct-26	0 d	12-Oct-26	15-Oct-26	91.6	
	Rhein Stahl Metals GmbH	DE	Raw material & purchased parts	Week 6	04-Sep-26	113.1	45 d	19-Oct-26	0 d	19-Oct-26	22-Oct-26	113.1	
	Rhein Stahl Metals GmbH	DE	Raw material & purchased parts	Week 7	11-Sep-26	118.5	45 d	26-Oct-26	0 d	26-Oct-26	29-Oct-26	118.5	
	Rhein Stahl Metals GmbH	DE	Raw material & purchased parts	Week 8	18-Sep-26	118.5	45 d	02-Nov-26	0 d	02-Nov-26	05-Nov-26	118.5	
	Rhein Stahl Metals GmbH	DE	Raw material & purchased parts	Week 9	25-Sep-26	116.4	45 d	09-Nov-26	0 d	09-Nov-26	12-Nov-26	116.4	
	Rhein Stahl Metals GmbH	DE	Raw material & purchased parts	Week 10	02-Oct-26	113.1	45 d	16-Nov-26	0 d	16-Nov-26	19-Nov-26	113.1	
	Rhein Stahl Metals GmbH	DE	Raw material & purchased parts	Week 11	09-Oct-26	113.1	45 d	23-Nov-26	0 d	23-Nov-26	26-Nov-26	113.1	
	Rhein Stahl Metals GmbH	DE	Raw material & purchased parts	Week 12	16-Oct-26	109.9	45 d	30-Nov-26	0 d	30-Nov-26	03-Dec-26	109.9	
	Rhein Stahl Metals GmbH	DE	Raw material & purchased parts	Week 13	23-Oct-26	107.7	45 d	07-Dec-26	0 d	07-Dec-26	10-Dec-26	107.7	
	Nord Alloy Trading BV	NL	Raw material & purchased parts	Week 1	31-Jul-26	61.6	60 d	29-Sep-26	0 d	29-Sep-26	01-Oct-26	61.6	
	Nord Alloy Trading BV	NL	Raw material & purchased parts	Week 2	07-Aug-26	62.8	60 d	06-Oct-26	0 d	06-Oct-26	08-Oct-26	62.8	
	Nord Alloy Trading BV	NL	Raw material & purchased parts	Week 3	14-Aug-26	12.3	60 d	13-Oct-26	0 d	13-Oct-26	15-Oct-26	12.3	
	Nord Alloy Trading BV	NL	Raw material & purchased parts	Week 4	21-Aug-26	12.3	60 d	20-Oct-26	0 d	20-Oct-26	22-Oct-26	12.3	
	Nord Alloy Trading BV	NL	Raw material & purchased parts	Week 5	28-Aug-26	52.3	60 d	27-Oct-26	0 d	27-Oct-26	29-Oct-26	52.3	
	Nord Alloy Trading BV	NL	Raw material & purchased parts	Week 6	04-Sep-26	64.6	60 d	03-Nov-26	0 d	03-Nov-26	05-Nov-26	64.6	
	Nord Alloy Trading BV	NL	Raw material & purchased parts	Week 7	11-Sep-26	67.7	60 d	10-Nov-26	0 d	10-Nov-26	12-Nov-26	67.7	
	Nord Alloy Trading BV	NL	Raw material & purchased parts	Week 8	18-Sep-26	67.7	60 d	17-Nov-26	0 d	17-Nov-26	19-Nov-26	67.7	
	Nord Alloy Trading BV	NL	Raw material & purchased parts	Week 9	25-Sep-26	66.5	60 d	24-Nov-26	0 d	24-Nov-26	26-Nov-26	66.5	
	Nord Alloy Trading BV	NL	Raw material & purchased parts	Week 10	02-Oct-26	64.6	60 d	01-Dec-26	0 d	01-Dec-26	03-Dec-26	64.6	
	Nord Alloy Trading BV	NL	Raw material & purchased parts	Week 11	09-Oct-26	64.6	60 d	08-Dec-26	0 d	08-Dec-26	10-Dec-26	64.6	
	Nord Alloy Trading BV	NL	Raw material & purchased parts	Week 12	16-Oct-26	62.8	60 d	15-Dec-26	0 d	15-Dec-26	17-Dec-26	62.8	
	Nord Alloy Trading BV	NL	Raw material & purchased parts	Week 13	23-Oct-26	61.6	60 d	22-Dec-26	0 d	22-Dec-26	24-Dec-26	61.6	
	Galvanik Nyugat Kft.	HU	Subcontract & surface treatment	Week 1	31-Jul-26	24.9	30 d	30-Aug-26	0 d	30-Aug-26	03-Sep-26	24.9	
	Galvanik Nyugat Kft.	HU	Subcontract & surface treatment	Week 2	07-Aug-26	25.4	30 d	06-Sep-26	0 d	06-Sep-26	10-Sep-26	25.4	
	Galvanik Nyugat Kft.	HU	Subcontract & surface treatment	Week 3	14-Aug-26	5.0	30 d	13-Sep-26	0 d	13-Sep-26	17-Sep-26	5.0	
	Galvanik Nyugat Kft.	HU	Subcontract & surface treatment	Week 4	21-Aug-26	5.0	30 d	20-Sep-26	0 d	20-Sep-26	24-Sep-26	5.0	
	Galvanik Nyugat Kft.	HU	Subcontract & surface treatment	Week 5	28-Aug-26	21.1	30 d	27-Sep-26	0 d	27-Sep-26	01-Oct-26	21.1	
	Galvanik Nyugat Kft.	HU	Subcontract & surface treatment	Week 6	04-Sep-26	26.2	30 d	04-Oct-26	0 d	04-Oct-26	08-Oct-26	26.2	
	Galvanik Nyugat Kft.	HU	Subcontract & surface treatment	Week 7	11-Sep-26	27.4	30 d	11-Oct-26	0 d	11-Oct-26	15-Oct-26	27.4	
	Galvanik Nyugat Kft.	HU	Subcontract & surface treatment	Week 8	18-Sep-26	27.4	30 d	18-Oct-26	0 d	18-Oct-26	22-Oct-26	27.4	
	Galvanik Nyugat Kft.	HU	Subcontract & surface treatment	Week 9	25-Sep-26	26.9	30 d	25-Oct-26	0 d	25-Oct-26	29-Oct-26	26.9	
	Galvanik Nyugat Kft.	HU	Subcontract & surface treatment	Week 10	02-Oct-26	26.2	30 d	01-Nov-26	0 d	01-Nov-26	05-Nov-26	26.2	
	Galvanik Nyugat Kft.	HU	Subcontract & surface treatment	Week 11	09-Oct-26	26.2	30 d	08-Nov-26	0 d	08-Nov-26	12-Nov-26	26.2	
	Galvanik Nyugat Kft.	HU	Subcontract & surface treatment	Week 12	16-Oct-26	25.4	30 d	15-Nov-26	0 d	15-Nov-26	19-Nov-26	25.4	
	Galvanik Nyugat Kft.	HU	Subcontract & surface treatment	Week 13	23-Oct-26	24.9	30 d	22-Nov-26	0 d	22-Nov-26	26-Nov-26	24.9	
	Thermo-Harteria Kft.	HU	Subcontract & surface treatment	Week 1	31-Jul-26	15.3	30 d	30-Aug-26	0 d	30-Aug-26	03-Sep-26	15.3	

PAYMENTS BUILD - DISBURSEMENT SCHEDULES

Halcyon Metalworks Kft. | EUR '000, payments stated positive here and negated on the grid | columns D, L and M are the interface into the weekly grid

Thermo-Harteria Kft.	HU	Subcontract & surface treatment	Week 2	07-Aug-26	15.6	30 d	06-Sep-26	0 d	06-Sep-26	10-Sep-26	15.6
Thermo-Harteria Kft.	HU	Subcontract & surface treatment	Week 3	14-Aug-26	3.0	30 d	13-Sep-26	0 d	13-Sep-26	17-Sep-26	3.0
Thermo-Harteria Kft.	HU	Subcontract & surface treatment	Week 4	21-Aug-26	3.0	30 d	20-Sep-26	0 d	20-Sep-26	24-Sep-26	3.0
Thermo-Harteria Kft.	HU	Subcontract & surface treatment	Week 5	28-Aug-26	13.0	30 d	27-Sep-26	0 d	27-Sep-26	01-Oct-26	13.0
Thermo-Harteria Kft.	HU	Subcontract & surface treatment	Week 6	04-Sep-26	16.0	30 d	04-Oct-26	0 d	04-Oct-26	08-Oct-26	16.0
Thermo-Harteria Kft.	HU	Subcontract & surface treatment	Week 7	11-Sep-26	16.8	30 d	11-Oct-26	0 d	11-Oct-26	15-Oct-26	16.8
Thermo-Harteria Kft.	HU	Subcontract & surface treatment	Week 8	18-Sep-26	16.8	30 d	18-Oct-26	0 d	18-Oct-26	22-Oct-26	16.8
Thermo-Harteria Kft.	HU	Subcontract & surface treatment	Week 9	25-Sep-26	16.5	30 d	25-Oct-26	0 d	25-Oct-26	29-Oct-26	16.5
Thermo-Harteria Kft.	HU	Subcontract & surface treatment	Week 10	02-Oct-26	16.0	30 d	01-Nov-26	0 d	01-Nov-26	05-Nov-26	16.0
Thermo-Harteria Kft.	HU	Subcontract & surface treatment	Week 11	09-Oct-26	16.0	30 d	08-Nov-26	0 d	08-Nov-26	12-Nov-26	16.0
Thermo-Harteria Kft.	HU	Subcontract & surface treatment	Week 12	16-Oct-26	15.6	30 d	15-Nov-26	0 d	15-Nov-26	19-Nov-26	15.6
Thermo-Harteria Kft.	HU	Subcontract & surface treatment	Week 13	23-Oct-26	15.3	30 d	22-Nov-26	0 d	22-Nov-26	26-Nov-26	15.3
Precision Tooling Partners GmbH	DE	Consumables, tooling & maintenance	Week 1	31-Jul-26	23.2	30 d	30-Aug-26	0 d	30-Aug-26	03-Sep-26	23.2
Precision Tooling Partners GmbH	DE	Consumables, tooling & maintenance	Week 2	07-Aug-26	23.6	30 d	06-Sep-26	0 d	06-Sep-26	10-Sep-26	23.6
Precision Tooling Partners GmbH	DE	Consumables, tooling & maintenance	Week 3	14-Aug-26	4.7	30 d	13-Sep-26	0 d	13-Sep-26	17-Sep-26	4.7
Precision Tooling Partners GmbH	DE	Consumables, tooling & maintenance	Week 4	21-Aug-26	4.7	30 d	20-Sep-26	0 d	20-Sep-26	24-Sep-26	4.7
Precision Tooling Partners GmbH	DE	Consumables, tooling & maintenance	Week 5	28-Aug-26	19.7	30 d	27-Sep-26	0 d	27-Sep-26	01-Oct-26	19.7
Precision Tooling Partners GmbH	DE	Consumables, tooling & maintenance	Week 6	04-Sep-26	24.3	30 d	04-Oct-26	0 d	04-Oct-26	08-Oct-26	24.3
Precision Tooling Partners GmbH	DE	Consumables, tooling & maintenance	Week 7	11-Sep-26	25.5	30 d	11-Oct-26	0 d	11-Oct-26	15-Oct-26	25.5
Precision Tooling Partners GmbH	DE	Consumables, tooling & maintenance	Week 8	18-Sep-26	25.5	30 d	18-Oct-26	0 d	18-Oct-26	22-Oct-26	25.5
Precision Tooling Partners GmbH	DE	Consumables, tooling & maintenance	Week 9	25-Sep-26	25.1	30 d	25-Oct-26	0 d	25-Oct-26	29-Oct-26	25.1
Precision Tooling Partners GmbH	DE	Consumables, tooling & maintenance	Week 10	02-Oct-26	24.3	30 d	01-Nov-26	0 d	01-Nov-26	05-Nov-26	24.3
Precision Tooling Partners GmbH	DE	Consumables, tooling & maintenance	Week 11	09-Oct-26	24.3	30 d	08-Nov-26	0 d	08-Nov-26	12-Nov-26	24.3
Precision Tooling Partners GmbH	DE	Consumables, tooling & maintenance	Week 12	16-Oct-26	23.6	30 d	15-Nov-26	0 d	15-Nov-26	19-Nov-26	23.6
Precision Tooling Partners GmbH	DE	Consumables, tooling & maintenance	Week 13	23-Oct-26	23.2	30 d	22-Nov-26	0 d	22-Nov-26	26-Nov-26	23.2
MRO Industrieservice GmbH	AT	Consumables, tooling & maintenance	Week 1	31-Jul-26	13.6	30 d	30-Aug-26	0 d	30-Aug-26	03-Sep-26	13.6
MRO Industrieservice GmbH	AT	Consumables, tooling & maintenance	Week 2	07-Aug-26	13.9	30 d	06-Sep-26	0 d	06-Sep-26	10-Sep-26	13.9
MRO Industrieservice GmbH	AT	Consumables, tooling & maintenance	Week 3	14-Aug-26	2.7	30 d	13-Sep-26	0 d	13-Sep-26	17-Sep-26	2.7
MRO Industrieservice GmbH	AT	Consumables, tooling & maintenance	Week 4	21-Aug-26	2.7	30 d	20-Sep-26	0 d	20-Sep-26	24-Sep-26	2.7
MRO Industrieservice GmbH	AT	Consumables, tooling & maintenance	Week 5	28-Aug-26	11.6	30 d	27-Sep-26	0 d	27-Sep-26	01-Oct-26	11.6
MRO Industrieservice GmbH	AT	Consumables, tooling & maintenance	Week 6	04-Sep-26	14.3	30 d	04-Oct-26	0 d	04-Oct-26	08-Oct-26	14.3
MRO Industrieservice GmbH	AT	Consumables, tooling & maintenance	Week 7	11-Sep-26	15.0	30 d	11-Oct-26	0 d	11-Oct-26	15-Oct-26	15.0
MRO Industrieservice GmbH	AT	Consumables, tooling & maintenance	Week 8	18-Sep-26	15.0	30 d	18-Oct-26	0 d	18-Oct-26	22-Oct-26	15.0
MRO Industrieservice GmbH	AT	Consumables, tooling & maintenance	Week 9	25-Sep-26	14.7	30 d	25-Oct-26	0 d	25-Oct-26	29-Oct-26	14.7
MRO Industrieservice GmbH	AT	Consumables, tooling & maintenance	Week 10	02-Oct-26	14.3	30 d	01-Nov-26	0 d	01-Nov-26	05-Nov-26	14.3
MRO Industrieservice GmbH	AT	Consumables, tooling & maintenance	Week 11	09-Oct-26	14.3	30 d	08-Nov-26	0 d	08-Nov-26	12-Nov-26	14.3
MRO Industrieservice GmbH	AT	Consumables, tooling & maintenance	Week 12	16-Oct-26	13.9	30 d	15-Nov-26	0 d	15-Nov-26	19-Nov-26	13.9
MRO Industrieservice GmbH	AT	Consumables, tooling & maintenance	Week 13	23-Oct-26	13.6	30 d	22-Nov-26	0 d	22-Nov-26	26-Nov-26	13.6
TransCarpat Logistics Kft.	HU	Logistics & freight	Week 1	31-Jul-26	16.7	30 d	30-Aug-26	0 d	30-Aug-26	03-Sep-26	16.7
TransCarpat Logistics Kft.	HU	Logistics & freight	Week 2	07-Aug-26	17.1	30 d	06-Sep-26	0 d	06-Sep-26	10-Sep-26	17.1
TransCarpat Logistics Kft.	HU	Logistics & freight	Week 3	14-Aug-26	3.3	30 d	13-Sep-26	0 d	13-Sep-26	17-Sep-26	3.3
TransCarpat Logistics Kft.	HU	Logistics & freight	Week 4	21-Aug-26	3.3	30 d	20-Sep-26	0 d	20-Sep-26	24-Sep-26	3.3
TransCarpat Logistics Kft.	HU	Logistics & freight	Week 5	28-Aug-26	14.2	30 d	27-Sep-26	0 d	27-Sep-26	01-Oct-26	14.2
TransCarpat Logistics Kft.	HU	Logistics & freight	Week 6	04-Sep-26	17.6	30 d	04-Oct-26	0 d	04-Oct-26	08-Oct-26	17.6
TransCarpat Logistics Kft.	HU	Logistics & freight	Week 7	11-Sep-26	18.4	30 d	11-Oct-26	0 d	11-Oct-26	15-Oct-26	18.4
TransCarpat Logistics Kft.	HU	Logistics & freight	Week 8	18-Sep-26	18.4	30 d	18-Oct-26	0 d	18-Oct-26	22-Oct-26	18.4
TransCarpat Logistics Kft.	HU	Logistics & freight	Week 9	25-Sep-26	18.1	30 d	25-Oct-26	0 d	25-Oct-26	29-Oct-26	18.1
TransCarpat Logistics Kft.	HU	Logistics & freight	Week 10	02-Oct-26	17.6	30 d	01-Nov-26	0 d	01-Nov-26	05-Nov-26	17.6
TransCarpat Logistics Kft.	HU	Logistics & freight	Week 11	09-Oct-26	17.6	30 d	08-Nov-26	0 d	08-Nov-26	12-Nov-26	17.6
TransCarpat Logistics Kft.	HU	Logistics & freight	Week 12	16-Oct-26	17.1	30 d	15-Nov-26	0 d	15-Nov-26	19-Nov-26	17.1
TransCarpat Logistics Kft.	HU	Logistics & freight	Week 13	23-Oct-26	16.7	30 d	22-Nov-26	0 d	22-Nov-26	26-Nov-26	16.7
Total forward purchases					4,706						4,706

Materials bought in the window at 45-60 day terms are largely next quarter's cash outflow.

5 FIXED, STATUTORY AND CAPITAL PAYMENT CALENDAR														
	Item		Cash flow line	Reference	Statutory / contractual date	Amount					Payment date	Payment amount	Basis	
	Property lease - August		Property lease & facility costs	Lease agr. 2019/14	01-Aug-26	58.0					01-Aug-26	03-Aug-26	58.0	Monthly instalment payable on the 1st; adjusted to the next working day.
	Property lease - September		Property lease & facility costs	Lease agr. 2019/14	01-Sep-26	58.0					01-Sep-26	01-Sep-26	58.0	
	Property lease - October		Property lease & facility costs	Lease agr. 2019/14	01-Oct-26	58.0					01-Oct-26	01-Oct-26	58.0	
	Payroll - July net wages		Payroll - net wages	Collective agr. cl. 8	10-Aug-26	305.0					10-Aug-26	10-Aug-26	305.0	Net wages paid on the 10th of the following month. Payroll continues through the shutdown - statutory paid downtime.
	Payroll - August net wages		Payroll - net wages	Collective agr. cl. 8	10-Sep-26	305.0					10-Sep-26	10-Sep-26	305.0	
	Payroll - September net wages		Payroll - net wages	Collective agr. cl. 8	10-Oct-26	305.0					10-Oct-26	12-Oct-26	305.0	
	PIT & social contributions - July		Payroll taxes & social contributions	NAV 08 return	12-Aug-26	228.0					12-Aug-26	12-Aug-26	228.0	Due by the 12th of the following month.
	PIT & social contributions - August		Payroll taxes & social contributions	NAV 08 return	12-Sep-26	228.0					12-Sep-26	14-Sep-26	228.0	
	PIT & social contributions - September		Payroll taxes & social contributions	NAV 08 return	12-Oct-26	228.0					12-Oct-26	12-Oct-26	228.0	
	Energy - July consumption		Energy (electricity & gas)	Supplier acct 552-118	15-Aug-26	93.0					15-Aug-26	17-Aug-26	93.0	Paid on the 15th for the previous month's consumption.

PAYMENTS BUILD - DISBURSEMENT SCHEDULES

Halcyon Metalworks Kft. | EUR '000, payments stated positive here and negated on the grid | columns D, L and M are the interface into the weekly grid

Energy - August consumption	Energy (electricity & gas)	Supplier acct 552-118	15-Sep-26	51.2	15-Sep-26	15-Sep-26	51.2	Shutdown month: 55% of a normal month, standing charges continue.
Energy - September consumption	Energy (electricity & gas)	Supplier acct 552-118	15-Oct-26	97.7	15-Oct-26	15-Oct-26	97.7	Peak output month plus early heating load.
Other overheads - August	Other overheads (IT, insurance, professional)	Aggregate 30-day terms	25-Aug-26	64.0	25-Aug-26	25-Aug-26	64.0	IT, insurance, audit and professional fees, paid on the 25th.
Other overheads - September	Other overheads (IT, insurance, professional)	Aggregate 30-day terms	25-Sep-26	64.0	25-Sep-26	25-Sep-26	64.0	
Other overheads - October	Other overheads (IT, insurance, professional)	Aggregate 30-day terms	25-Oct-26	64.0	25-Oct-26	26-Oct-26	64.0	
Annual property & liability insurance premium	Other overheads (IT, insurance, professional)	Policy 2026/HU-4417	08-Oct-26	118.0	08-Oct-26	08-Oct-26	118.0	
Routine capex - August	Capex - machining centre & routine	AFE register	20-Aug-26	25.0	20-Aug-26	20-Aug-26	25.0	Annual renewal on 1 October, premium payable within seven days. Falls straight into the tightest week of the quarter. Fixtures and gauges, released monthly against the AFE register.
Routine capex - September	Capex - machining centre & routine	AFE register	20-Sep-26	25.0	20-Sep-26	21-Sep-26	25.0	
Routine capex - October	Capex - machining centre & routine	AFE register	20-Oct-26	25.0	20-Oct-26	20-Oct-26	25.0	
Local business tax (HIPA) - advance	Corporate income tax, HIPA & innovation contribution	Act C of 1990	15-Sep-26	96.0	15-Sep-26	15-Sep-26	96.0	
Corporate income tax - Q3 advance	Corporate income tax, HIPA & innovation contribution	NAV 01 return	20-Oct-26	145.0	20-Oct-26	20-Oct-26	145.0	Second semi-annual advance, due 15 September.
Innovation contribution - Q3	Corporate income tax, HIPA & innovation contribution	Act LXXVI of 2014	20-Oct-26	38.0	20-Oct-26	20-Oct-26	38.0	Quarterly advance, due by the 20th of the month following the quarter.
Term loan - Q3 amortisation	Term loan amortisation	Facility B, cl. 6.1	30-Sep-26	200.0	20-Oct-26	20-Oct-26	38.0	Quarterly advance on the same date as the corporate income tax advance.
Capex milestone 1 - order confirmation (20%)	Capex - machining centre & routine	PO 2026-0042	21-Aug-26	310.0	30-Sep-26	30-Sep-26	200.0	Contractual quarterly repayment.
Capex milestone 2 - delivery & acceptance (50%)	Capex - machining centre & routine	PO 2026-0042	09-Oct-26	775.0	21-Aug-26	21-Aug-26	310.0	5-axis machining centre, total contract EUR 1,550k. Stage payment on order confirmation.
Capex milestone 3 - FAT sign-off (30%)	Capex - machining centre & routine	PO 2026-0042	20-Nov-26	465.0	09-Oct-26	09-Oct-26	775.0	The single largest controllable outflow in the window. Deferred by the mitigation package.
Total calendar payments				4,429	20-Nov-26	20-Nov-26	465.0	Falls outside the window - shown for completeness.
								Includes two items dated outside the 13-week window; the grid picks up only what falls inside it.

SCENARIOS, SENSITIVITY & MITIGATION PACKAGE

Halcyon Metalworks Kft. | the three levers below feed the live model - the sensitivity engine underneath re-runs the grid without changing it

SCENARIO DEFINITIONS					
Lever	1 Base	2 Downside	3 Upside	Active	Basis
Scenario name	Base	Downside	Upside	Base	Set the selector on the Assumptions tab.
Sales volume factor	100.0%	90.0%	105.0%	100.0%	Downside: loss of one Aurelia platform to a second-source supplier from September. Upside: Kessler call-off increase already indicated.
Collection delay - shift on invoices due after the forecast date	0 d	10 d	-5 d	0 d	Downside: 10 days of slippage across the trade book. This is the dominant risk - see the sensitivity engine below.
Release of invoices under quality claim - shift	0 d	30 d	-14 d	0 d	Downside: the 8D closure slips a month and the withheld invoices move out of the window entirely.

MITIGATION PACKAGE - THE THREE ACTIONS AVAILABLE TO MANAGEMENT				
Action	Cash effect EUR '000	Lands in	Cost	Owner / basis
Defer acceptance of capex milestone 2 by three weeks	775	Week 11	None	Operations director. Vendor has confirmed a revised acceptance date; the machine is not in production until December in any case. CFO. Advance received three working days after assignment; the fee is the only real cost of the package. Procurement lead. One-off benefit of a single payment run - it does not repeat, and tooling is excluded.
Factor three OEM invoices under the non-recourse facility	593	Week 11	Fee 7k	
Extend materials and subcontract terms by 15 days	672	Weeks 11-13	Relationship	
Total package	2,040			Set Assumptions B10 to 1 to run the package through the model.

SENSITIVITY ENGINE - COLLECTION DELAY (LIVE, RE-RUNS THE GRID ON SHIFTED COLLECTION DATES)					
Each case below re-slices the same invoice registers on receipt dates shifted by the number of days shown, holds the payment profile constant, and re-runs the RCF sweep. Case 0 must reproduce the main grid exactly - the Checks tab proves it.					
Additional collection delay	Minimum total liquidity EUR '000	Trough week	Headroom vs covenant	Covenant status	
0 days (as modelled)	1,195	W11	195	pass	Reproduces the main grid: agreed At this level each further day of slippage costs about 59k of liquidity.
+3 days	1,019	W11	19	pass	
+5 days	928	W11	(72)	BREACH	
+10 days	400	W11	(600)	BREACH	
+15 days	(27)	W3	(1,027)	BREACH	

RECORDED RUN LOG - SCENARIO X MITIGATION					
Volume and the mitigation package change the payment profile as well as receipts, so they are run through the model itself rather than approximated here. The values below were recorded from live runs on 24-Jul-26; the live column reproduces whichever mitigation is currently selected, so any row can be verified in two clicks.					
Run	Mitigation	Minimum total liquidity EUR '000	Trough week	Headroom vs covenant	Live check
Base	Not applied	1,195	W11	195	1,195
Base	Applied	1,734	W1	734	
Downside	Not applied	139	W12	(861)	
Downside	Applied	1,066	W3	66	
Upside	Not applied	1,755	W3	755	
Upside	Applied	2,176	W1	1,176	
Read across: the base case holds the covenant with under 200k to spare, the downside case breaches it by more than 800k, and the mitigation package is enough to hold the covenant even in the downside - but only just, and only if it is actioned in September.					

SENSITIVITY ENGINE WORKING - COLLECTION DATES SHIFTED, PAYMENT PROFILE HELD	
Working area. Receipts are re-sliced from the same registers on windows shifted back by the delay being tested, so a shifted window is arithmetically identical to shifted receipt dates. Invoices in the Fixed shift group - already-due invoices, withheld invoices, factored invoices and VAT refunds - are held on their own dates.	

CASE: COLLECTIONS +0 DAYS					
Week	W1	W2	W3	W4	W5
Trade receipts (shifted)	241	689	657	710	664
Fixed receipts	462	-	28	169	-
Total receipts	703	689	685	880	664
Total payments	(529)	(370)	(1,030)	(745)	(554)
Net cash flow	174	320	(345)	134	110
Opening cash	620	250	250	250	250
RCF opening	3,450	2,906	2,586	2,931	2,796
RCF movement	(544)	(320)	345	(134)	(110)
Closing cash	250	250	250	250	250
Undrawn RCF	1,094	1,414	1,069	1,204	1,314
Total liquidity	1,344	1,664	1,319	1,454	1,564

CASE: COLLECTIONS +3 DAYS					
Week	W1	W2	W3	W4	W5
Trade receipts (shifted)	100	658	659	697	680
Fixed receipts	462	-	28	169	-
Total receipts	563	658	687	866	680
Total payments	(529)	(370)	(1,030)	(745)	(554)
Net cash flow	34	288	(342)	121	127
Opening cash	620	250	250	250	250
RCF opening	3,450	3,046	2,758	3,100	2,980
RCF movement	(404)	(288)	342	(121)	(127)
Closing cash	250	250	250	250	250
Undrawn RCF	954	1,242	900	1,020	1,147
Total liquidity	1,204	1,492	1,150	1,270	1,397

CASE: COLLECTIONS +5 DAYS					
Week	W1	W2	W3	W4	W5
Trade receipts (shifted)	47	573	667	686	688
Fixed receipts	462	-	28	169	-
Total receipts	509	573	695	855	688
Total payments	(529)	(370)	(1,030)	(745)	(554)
Net cash flow	(20)	204	(334)	110	135
Opening cash	620	250	250	250	250
RCF opening	3,450	3,100	2,896	3,230	3,120
RCF movement	(350)	(204)	334	(110)	(135)
Closing cash	250	250	250	250	250
Undrawn RCF	900	1,104	770	880	1,014
Total liquidity	1,150	1,354	1,020	1,130	1,264

CASE: COLLECTIONS +10 DAYS					
Week	W1	W2	W3	W4	W5
Trade receipts (shifted)	-	100	658	659	697
Fixed receipts	462	-	28	169	-
Total receipts	462	100	686	829	697
Total payments	(529)	(370)	(1,030)	(745)	(554)
Net cash flow	(66)	(269)	(344)	83	143
Opening cash	620	250	250	250	250

RCF opening	3,450	3,146	3,416	3,760	3,676
RCF movement	(304)	269	344	(83)	(143)
Closing cash	250	250	250	250	250
Undrawn RCF	854	584	240	324	467
Total liquidity	1,104	834	490	574	717

CASE: COLLECTIONS +15 DAYS

Week	W1	W2	W3	W4	W5
Trade receipts (shifted)	-	-	241	689	657
Fixed receipts	462	-	28	169	-
Total receipts	462	-	269	859	657
Total payments	(529)	(370)	(1,030)	(745)	(554)
Net cash flow	(66)	(370)	(761)	114	103
Opening cash	620	250	250	(27)	87
RCF opening	3,450	3,146	3,516	4,000	4,000
RCF movement	(304)	370	484	-	-
Closing cash	250	250	(27)	87	190
Undrawn RCF	854	484	-	-	-
Total liquidity	1,104	734	(27)	87	190

ASSUMPTIONS, DRIVERS & CONTROL PANEL

Halcyon Metalworks Kft. | forecast as at 24 July 2026 | all amounts EUR '000 unless stated | blue = input, green = link, black = calculated

FORECAST CONTROL			
Forecast prepared as at	24-Jul-26	date	Friday close of business. Bank balances agreed to online banking.
Week 1 commencing (Monday)	27-Jul-26	date	ROLL-FORWARD CELL. Change this one date and the entire pack re-slices to the new 13 weeks.
Forecast horizon	13	weeks	Grid is built for 13 columns. Extending the horizon means adding columns, not changing this cell.
Scenario selector	1	1 / 2 / 3	1 = Base, 2 = Downside, 3 = Upside. Definitions on the Scenarios tab.
Active scenario	Base	name	Driven by the selector above.
Mitigation package applied	0	0 / 1	0 = forecast as it stands. 1 = applies the three management actions set out on the Scenarios tab.

OPENING POSITION AT 24-JUL-26			
Cash at bank	620	EUR '000	Aggregate of three current accounts, agreed to bank statements at 24-Jul-26.
Revolving credit facility (RCF) - limit	4,000	EUR '000	Committed multi-currency RCF, renewal date 30-Jun-2027.
RCF - drawn at forecast date	3,450	EUR '000	86% utilised before the October payment cluster - the reason this forecast exists.
Term loan - outstanding	2,400	EUR '000	Machine finance facility, quarterly amortisation of EUR 200k.
Target minimum operating cash balance	250	EUR '000	Treasury policy floor. The RCF is swept to hold cash at this level.
Minimum liquidity covenant (cash + undrawn RCF)	1,000	EUR '000	Facility agreement cl. 21.2, tested weekly on the Friday position.
Trade receivables per register	7,348	EUR '000	Sum of the open invoice register on the Receipts Build tab.
Trade payables per register	2,907	EUR '000	Sum of the open supplier invoice register on the Payments Build tab.
Implied DSO / DPO at forecast date	77.1	days	DSO on annualised revenue. Reflects the 90-day OEM terms that drive the working capital position.

TRADING ASSUMPTIONS			
Annualised net revenue	34,800	EUR '000	FY2026 latest forecast (LE3), signed off by the plant director on 17-Jul-26.
Base weekly revenue	669.2	EUR '000	Annual revenue / 52. Weekly shape is applied on the Receipts Build tab.
Materials & purchased parts	46.0%	% of revenue	12-month actual material content per the standard cost roll.
Subcontract & surface treatment	6.0%	% of revenue	Anodising, passivation and heat treatment.
Consumables, tooling & maintenance	5.5%	% of revenue	Cutting tools, inserts, spares and planned maintenance.
Logistics & freight	2.5%	% of revenue	Outbound groupage, incoterms DAP for the German accounts.
Scrap & by-product income	1.1%	% of revenue	Aluminium swarf and offcuts sold weekly, settled at 14 days.

FIXED MONTHLY CASH COSTS			
Payroll - net wages	305	EUR '000 / mth	263 employees. Paid on the 10th of the following month per the collective agreement.
Payroll taxes & social contributions	228	EUR '000 / mth	PIT and social contributions, due by the 12th of the following month.
Energy - electricity & gas	93	EUR '000 / mth	Normal-month consumption on the hedged tariff. Shutdown month factored on the Payments Build tab.
Property lease (IFRS 16 cash payment)	58	EUR '000 / mth	Plant and office lease, paid on the 1st.
Other overheads - IT, insurance, professional	64	EUR '000 / mth	Paid on the 25th on aggregate 30-day terms.
Routine capex	25	EUR '000 / mth	Fixture and gauge replacement, outside the machining centre programme.

FINANCING & STATUTORY			
RCF interest rate	6.40%	% p.a.	3M EURIBOR + 235bps, all-in rate at the last reset.
Term loan interest rate	5.60%	% p.a.	Fixed rate machine finance.
Commitment fee on undrawn RCF	0.50%	% p.a.	Facility agreement cl. 9.1.
Bank charges	2.5	EUR '000 / mth	Transaction and FX charges, average of the last six months.
Term loan quarterly amortisation	200	EUR '000	Due 30-Sep-26 within this window.
VAT refund lag after month end	50	days	Monthly tier in a net reclaim position (intra-community supplies). Retunds received 45-55 days after month end.
VAT standard rate	27.0%	%	Hungarian standard rate.

MITIGATION PACKAGE LEVERS - LIVE ONLY WHEN THE TOGGLE ABOVE IS SET TO 1			
Capex milestone 2 - deferral	21	days	Deferring acceptance of the machining centre by three weeks, agreed in principle with the vendor.
Supplier terms extension on eligible spend	15	days	Materials and subcontract only. Tooling and maintenance are excluded - they stop the line.
Invoice factoring - fee	1.2%	% of face	Non-recourse facility quote, 1.2% flat on 60-90 day OEM paper.
Invoice factoring - advance date	05-Oct-26	date	Three working days from submission of the assigned invoice schedule.

BASIS OF PREPARATION		
-		Direct method. Every line on the weekly grid is a SUMIFS over a dated schedule on the Receipts Build or Payments Build tab - nothing is typed straight into the grid.
-		Payments are shown as negative. Receipts are positive. The 13-week total column sums flows; for balances it shows the week 13 closing position.
-		Bank interest is charged on the opening RCF and term loan balances in the week containing month end. Charging on opening balances keeps the model free of circular references.
-		The RCF is modelled as a sweep: it draws only what is needed to hold cash at the treasury floor, and repays surplus cash automatically, capped at the facility limit.
-		The collection-delay sensitivity applies to invoices falling due after the forecast date. Invoices already due are assumed to collect on their established behavioural pattern.
-		Purchases are assumed to be invoiced in the week of consumption. In practice material deliveries lead production by around one week; the effect on a weekly grid is immaterial.
-		All figures are illustrative and relate to a fictional company. No client data of any kind is used in this file.

INTEGRITY CHECKS

Halcyon Metalworks Kft. | every check must read OK before the pack is issued | EUR '000

Master control

ALL CHECKS OK

16 of 16 checks passed

	Check	Expected	Actual	Difference	Status	What it proves
1	Closing cash equals opening cash plus the net movement, every week	13.0	13.0	-	OK	The cash roll-forward is arithmetically closed.
2	Opening cash each week equals the prior week's closing cash	12.0	12.0	-	OK	No breaks in the weekly chain.
3	Total receipts equals the sum of the receipt lines	9,221.0	9,221.0	-	OK	Nothing is double counted or omitted in the receipts block.
4	Total payments equals the sum of the payment lines	(8,657.1)	(8,657.1)	-	OK	Nothing is double counted or omitted in the payments block.
5	Collections in the grid agree to the invoice registers	9,221.0	9,221.0	-	OK	Every receipt on the grid traces to a dated line on a schedule, and none is missed.
6	Payments in the grid agree to the payment schedules	8,568.6	8,568.6	-	OK	Same test on the disbursement side, excluding interest which is calculated on the grid.
7	Trade receivables per register agree to the opening position	7,347.8	7,347.8	-	OK	The register is complete, not a sample.
8	Trade payables per register agree to the opening position	2,906.8	2,906.8	-	OK	As above for the payables register.
9	RCF drawn never exceeds the facility limit	13.0	13.0	-	OK	The sweep respects the committed limit.
10	RCF drawn is never negative	13.0	13.0	-	OK	The facility is not used as a deposit account.
11	Term loan rolls forward correctly	2,200.0	2,200.0	-	OK	Closing debt equals opening debt less contractual amortisation.
12	Every invoice on the registers has a valid expected receipt date	170.0	170.0	-	OK	No blank or broken dates hiding receipts from the grid.
13	No formula errors anywhere on the weekly grid	-	-	-	OK	Self-explanatory, and worth testing every time.
14	Sensitivity engine reproduces the grid at zero days of slippage	1,195.0	1,195.0	-	OK	The engine is a genuine re-run of the model, not a linear approximation.
15	13-week total column agrees to the sum of the weeks	563.9	563.9	-	OK	The total column is not a stale hardcoded.
16	Scenario selector is valid	1.0	1.0	-	OK	Guards against an out-of-range selector silently returning an error.

Checks 5 and 6 are the ones that matter most in a cash forecast: they prove that the grid is nothing more than a re-slice of the underlying invoice and payment schedules. If a receipt is not on a schedule with a date, it cannot appear in the forecast.